The policies, programs, curricula, and fees as set forth in this catalog are subject to change at any
time at the discretion of Lincoln Memorial University. Because of the possibility of change or undetected error, important points of fact and interpretation should be confirmed by the appropriate University official.

It is Lincoln Memorial University policy that any established academic course within the graduate education curriculum which is not offered within a given three-year period is automatically removed from the curriculum and the Graduate Education Catalog.

In support of the Mission Statement and the principles on which it is based, Lincoln Memorial University is committed to equal opportunity for all students, staff, and faculty and to nondiscrimination in the recruitment, admission, and retention of students and the recruitment, hiring, promotion, and retention of faculty and staff.

Lincoln Memorial University reaffirms its commitment to personnel and educational policies that comply with the requirement applicable to equal opportunity/affirmative action laws, directives, executive orders, and regulations to the effect that no person at Lincoln Memorial University shall, on the basis of age, color, creed, disability, ethnic/national origin, gender, military status, pregnancy, race, religion, sexual orientation, or any other class protected by applicable law, be excluded from participating in, or be denied benefits of, any employment or educational opportunity.

The Ed.D. program policies are included in a separate catalog.
Accreditation

Lincoln Memorial University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award associate, baccalaureate, masters, specialist and doctorate degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the accreditation of Lincoln Memorial University.

Individual program accreditation has been granted by:
  Accreditation Review Commission on Education for the Physician Assistant, Inc. (provisional)
  American Osteopathic Association Commission on Osteopathic College Accreditation (provisional)
  American Veterinary Medical Association
  Commission on Accreditation of Athletic Training Education
  Council on Accreditation of Nurse Anesthesia Educational Programs
  Council on Social Work Education
  National Accrediting Agency for Clinical Laboratory Sciences
  National League for Nursing Accrediting Commission

Individual program approval has been granted by:
  Kentucky Board of Nursing
  Kentucky Council on Postsecondary Education
  Kentucky Educational Professional Standards Board
  State of Tennessee Department of Education
  Tennessee Board of Law Examiners
  Tennessee Board of Nursing
  Tennessee Higher Education Commission

Memberships

Abraham Lincoln Association
American Association for Higher Education
American Association of Museums
American Association for State and Local History
The American Council on Education
American Library Association
American Universities in Russia, Ukraine
Appalachian College Association
Appalachian College Association Learning Asset Management Project
Appalachian Consortium
Appalachian Osteopathic Postgraduate Training Institute Consortium
Association to Advance Collegiate Schools of Business
Association of Collegiate Business Schools and Programs
Association of College and Research Libraries
Association of College and University Museums and Galleries
Association of Governing Boards of Universities and Colleges
Association of Independent Liberal Arts Colleges for Teacher Education
Association for Supervision and Curriculum Development
Civil War Courier
College and University Professional Association for Human Resources (National)
College and University Professional Association for Human Resources (Tennessee)
The College Board
Consortium for the Advancement of Private Higher Education
Council for Adult and Experiential Learning
The Council for the Advancement and Support of Education
Council for Higher Education Accreditation
Council of Graduate Schools
Council of Independent Colleges
Council on Undergraduate Research
East Tennessee College Alliance
East Tennessee Historical Society
The Foundation for Independent Higher Education
International Alliance for Higher Education
International University and Business Consortium
Kentucky Civil War Roundtable
Kentucky Association of Museums
The Lincoln Group
Medical Library Association
Museum Store Association
National Association of College and University Business Officers
National Association of Independent Colleges and Universities
National Association of Student Financial Aid Administrators
National Association of Student Personnel Administrators
National Collegiate Athletic Association
National Council of Educational Opportunity Associations
National League for Nursing Council of Associate Degree Programs
National League for Nursing Council of Baccalaureate Degree Programs
Oak Ridge Associated Universities
Private College Consortium for International Studies
Rural Health Association of Tennessee
Society for Human Resource Management
South Atlantic Conference
Southeastern Library Network
Southern Association of Collegiate Registrars and Admissions Officers
Southern Museums Conference
TENN-SHARE
Tennessee Association of Colleges for Teacher Education
Tennessee Association of Collegiate Registrars and Admissions Officers
Tennessee Association of Museums
The Tennessee College Association
Tennessee Conference of Graduate Schools
Tennessee Hospital Association
Tennessee Independent Colleges and Universities Association
Tennessee Osteopathic Medical Association
Virginia Association of Museums
# TABLE OF CONTENTS

Accreditation ................................................................................................................. 2
Memberships ...................................................................................................................... 2-3
Mission and Purpose of the University ........................................................................... 6
Caylor and Moyers School of Education Mission Statement ............................................. 6
Department of Graduate Education Mission Statement ..................................................... 6
Institutional Goals ............................................................................................................. 7
Message from the President .............................................................................................. 8
Academic Calendar .......................................................................................................... 9
Graduate Education Academic Calendars .......................................................................... 10
Extended Campus Sites ................................................................................................. 11
Academic Information .................................................................................................... 12-22
  Official Academic Records .......................................................................................... 12
  Tuition and Fees ........................................................................................................... 12
  Change of Schedule .................................................................................................... 13
  Withdrawal from the University .................................................................................... 13-14
  Refund Policies ........................................................................................................... 14
  Change of Name and/or Address .................................................................................. 15
  Technology ..................................................................................................................... 15
  WedAdvisor .................................................................................................................. 15
  Library Services ........................................................................................................... 15
  Residency Requirement ............................................................................................... 15
  Time Restrictions/Limitations ..................................................................................... 15
  Applicable Catalog ....................................................................................................... 16
  Family Education Rights and Privacy Act (FERPA) .................................................... 16
  Criminal Background Check Policy .............................................................................. 16
  ADA Statement ............................................................................................................ 17
  Transfer Graduate Credit ............................................................................................. 17
  Correspondence Study/Prior Learning Credit ............................................................... 17
  Graduate Credit for Undergraduate Seniors ................................................................ 17-18
  Student Work and Class Attendance ......................................................................... 18
  Grading System ............................................................................................................ 18-19
  Probation Status .......................................................................................................... 19
  Appeals Procedure ....................................................................................................... 19
  Plagiarism ..................................................................................................................... 19-20
  Certification of Authorship ......................................................................................... 20
  Repeating Graduate Education Courses ..................................................................... 20
  Graduate Education Student Courseload .................................................................... 20
  Orientation/Advisement ............................................................................................... 20
  Program of Study ......................................................................................................... 20
  Graduation Requirements ............................................................................................ 21
<table>
<thead>
<tr>
<th>Section</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Second Masters Degree Requirements</td>
<td>21</td>
</tr>
<tr>
<td>General Admission Requirements</td>
<td>21</td>
</tr>
<tr>
<td>Categories of Admission</td>
<td>21-22</td>
</tr>
<tr>
<td>Policy for Administration of Graduate Assistantships</td>
<td>22-23</td>
</tr>
<tr>
<td>Definition</td>
<td>22</td>
</tr>
<tr>
<td>Qualification of Graduate Assistants</td>
<td>23</td>
</tr>
<tr>
<td>Application Process</td>
<td>23</td>
</tr>
<tr>
<td>Work Assignments and Related Factors</td>
<td>23</td>
</tr>
<tr>
<td>Required Application Dates</td>
<td>23</td>
</tr>
<tr>
<td>Graduate Education</td>
<td>24-48</td>
</tr>
<tr>
<td>Master of Education (M.Ed.)</td>
<td>24-33</td>
</tr>
<tr>
<td>Degree Application Procedures</td>
<td>24-25</td>
</tr>
<tr>
<td>Comprehensive Examination</td>
<td>26-27</td>
</tr>
<tr>
<td>Major Areas of Study</td>
<td>27-33</td>
</tr>
<tr>
<td>Counseling</td>
<td>27-29</td>
</tr>
<tr>
<td>Curriculum and Instruction</td>
<td>30</td>
</tr>
<tr>
<td>Educational Administration and Supervision</td>
<td>30-32</td>
</tr>
<tr>
<td>English</td>
<td>32-33</td>
</tr>
<tr>
<td>Post-Baccalaureate Teacher Licensure Program</td>
<td>33-35</td>
</tr>
<tr>
<td>Educational Specialist (Ed.S.)</td>
<td>36-39</td>
</tr>
<tr>
<td>Degree Application Procedures</td>
<td>36-37</td>
</tr>
<tr>
<td>Advisory Committee</td>
<td>37</td>
</tr>
<tr>
<td>Attendance Policy</td>
<td>37</td>
</tr>
<tr>
<td>Degree Requirements</td>
<td>37</td>
</tr>
<tr>
<td>Evaluation</td>
<td>37</td>
</tr>
<tr>
<td>Major Areas</td>
<td>38-39</td>
</tr>
<tr>
<td>Course Descriptions</td>
<td>40-48</td>
</tr>
<tr>
<td>Counseling</td>
<td>40-42</td>
</tr>
<tr>
<td>Curriculum and Instruction</td>
<td>43-44</td>
</tr>
<tr>
<td>Education</td>
<td>44-46</td>
</tr>
<tr>
<td>Educational Administration and Supervision</td>
<td>46-48</td>
</tr>
<tr>
<td>English</td>
<td>48</td>
</tr>
<tr>
<td>Administration</td>
<td>48</td>
</tr>
<tr>
<td>Officers of the University</td>
<td>48</td>
</tr>
<tr>
<td>Academic Officers</td>
<td>49</td>
</tr>
<tr>
<td>Graduate Education Faculty</td>
<td>49-53</td>
</tr>
<tr>
<td>Full-Time Faculty</td>
<td>49-51</td>
</tr>
<tr>
<td>Adjunct/Part-Time Faculty</td>
<td>52-53</td>
</tr>
</tbody>
</table>
MISSION AND PURPOSE OF THE UNIVERSITY

Lincoln Memorial University is a values-based learning community dedicated to providing educational experiences in the liberal arts and professional studies. The University strives to give students a foundation for a more productive life by upholding the principles of Abraham Lincoln’s life: a dedication to individual liberty, responsibility, and improvement; a respect for citizenship; a recognition of the intrinsic value of high moral and ethical standards; and a belief in a personal God.

The University is committed to teaching, research, and service. The University’s curriculum and commitment to quality instruction at every level are based on the beliefs that graduates must be able to communicate clearly and effectively in an era of rapidly and continuously expanding communication technology, must have an appreciable depth of learning in a field of knowledge, must appreciate and understand the various ways by which we come to know ourselves and the world around us, and must be able to exercise informed judgments.

The University believes that one of the major cornerstones of meaningful existence is service to humanity. By making educational and research opportunities available to students where they live and through various recreational and cultural events open to the community, Lincoln Memorial University seeks to advance life in the Cumberland Gap area and throughout the region through its teaching, research, and service mission.

Approved by the Board of Trustees May 5, 2006

CAYLOR AND MOYERS SCHOOL OF EDUCATION
MISSION STATEMENT

The Carter and Moyers School of Education is dedicated to preparing caring professionals with a broad knowledge base acquired through the integration of the liberal arts and the career-related disciplines, who are capable of meeting the challenges of an ever increasing global society.

DEPARTMENT OF GRADUATE EDUCATION
MISSION STATEMENT

The mission of the Lincoln Memorial University Department of Graduate Education, as a student-sensitive entity, is to prepare professionals with knowledge, skills, proficiencies, and dispositions to meet the changing needs of society through relevant student-centered experiences.
INSTITUTIONAL GOALS

Lincoln Memorial University is a private, independent, non-sectarian University with a clearly defined mission that distinguishes it from other educational institutions. While the University cherishes its heritage and rich traditions, it recognizes that dynamic growth and change are required to meet the needs of today’s students. The University has identified the following goals, which are derived from its mission and reflect its vision for the future:

1. Secure and maintain fiscal integrity in all its activities, programs, and operations through concerted efforts to continuously increase its endowment and financial standing.
2. Provide quality educational experiences that have their foundation in the liberal arts and professional studies, promote high personal standards, and produce graduates with relevant career skills to compete in an ever-changing, increasingly global market.
3. Make educational opportunities available to all persons without reference to social status. The University seeks to stabilize undergraduate enrollment by strengthening recruitment efforts and increasing student retention through the creation of an academic and social environment that facilitates success and rewards achievement.
4. Advance the Cumberland Gap and tri-state region through community service programs in continuing education, leadership development, recreation, and the fine and performing arts.
5. Continue as a critical educational, cultural, and recreational center for the area, and to develop and maintain facilities, which are safe, accessible, and conducive to the development of body, mind, and spirit.
6. Attract and retain a highly qualified faculty and staff, committed to teaching, research, and service, by providing the best compensation program possible.
7. Commit resources to support the teaching, research, and service role of the institution and the faculty.
8. Continue to strengthen the faculty and staff development program with priority for allocation of resources determined by institutional needs.
9. Increase technology for all educational sites. Specifically, the University seeks to continuously improve its computer and other technological resources for faculty and students.
10. Develop and implement academic programs in response to anticipated or demonstrated educational need, and to continuously evaluate and improve the effectiveness of current programs.
11. Continue the tradition of providing a caring and nurturing environment where students, faculty, and staff with varied talents, experiences, and aspirations come together to form a community where diversity and growth in the pursuit of academic and career goals are encouraged. The University seeks to develop students’ potential in a supportive environment while challenging them to grow intellectually and personally.
12. Provide high quality educational opportunities through selected undergraduate and graduate degree programs for students who live or work a significant distance from the Lincoln Memorial University main campus, and for whom other options are not as accessible or satisfactory.
MESSAGE FROM THE PRESIDENT

Dear Student:

Lincoln Memorial University is a living legacy to President Abraham Lincoln. Ours is a mission that has remained true to the vision of our namesake, a guiding light for thousands of men and women whose lives have been transformed by their experiences here. It is my hope that you fulfill your ambitions and dreams while pursuing a degree at our University. Upon completion of your goals, you will carry with you a sense of pride that comes from your accomplishments.

President Lincoln once said, “Things may come to those who wait, but only the things left by those who hustle.” By taking the first step in pursuing your degree, you have chosen not to wait. Let me congratulate you on making this wise decision to continue your education at Lincoln Memorial University. The faculty and staff of LMU are committed to an experience of uncommon quality characterized by personal attention and a true interest in your success. We will provide for you a learning environment that maximizes technology while insuring opportunities for personal interaction. The investment you are making in your future will pay dividends for your lifetime. Upon graduation you will know that the degree you receive will be enhanced by the growing reputation of our University.

I hope and trust that you will achieve your full potential as a student as LMU. By realizing your goals at LMU, you become a part of the legacy that began in 1897. You are now a citizen of our academic community. There are responsibilities associated with your engagement in our living and learning environment. Above all else we expect all of our students to respect their student colleagues and to pursue their educational aspirations with a commitment to academic integrity. Keep your dream of completing your education ever before you and know that you will succeed.

I am honored that you join us now and wish you much success.

Dr. B. James Dawson
President
ACADEMIC CALENDAR 2010-2011

(On-campus and Cedar Bluff sites only; all other off-campus graduate students should contact the Department of Graduate Education for academic schedule dates and deadlines.)

Official University Holidays (Offices closed/no classes): 2010: September 6; November 25-26; December 23-24, 27-31; 2011: April 22; May 30, July 4

Fall Semester 2010
Registration ................................................................. Monday, August 16
Classes begin ................................................................. Tuesday, August 17
Last day to complete registration/add classes .................. Wednesday, August 25
Labor Day (no classes, residence halls remain open) .......... Monday, September 6
Last day to drop a course without “WD” on transcript ......... Wednesday, October 6
Homecoming (classes held as scheduled) ........................... October 14-16
Mid-Term ................................................................. Monday-Friday, October 11-15
Fall Break ................................................................. Monday-Tuesday, October 18-19
Last day to drop a course without “F” on transcript .......... Friday, October 22
Early registration begins ............................................... Monday, October 25
Thanksgiving Holiday (no classes) ................................. Thursday-Friday, November 25-26
Comprehensive Examination ......................................... Saturday, November 20
Classes end ................................................................. Friday, December 3
Final Exams ............................................................... Monday-Friday, December 6-10
Commencement (11:00 a.m.) ........................................... Saturday, December 11

Spring Semester 2011
Registration ................................................................. Monday, January 10
Classes begin ............................................................... Tuesday, January 11
Martin Luther King Day (no classes) ............................... Monday, January 17
Last day to complete registration/add classes .................. Wednesday, January 19
Lincoln Day/Founders Day (special activities) ..................... Saturday, February 12
Last day to drop a course without “WD” on transcript ......... Friday, February 25
Mid-term ................................................................. Monday-Friday, February 28-March 4
Last day to drop a course without “F” on transcript .......... Wednesday, March 16
Spring break (no classes) ............................................... Monday-Friday, March 21-24
Early registration begins ............................................... Monday, March 28
Good Friday (no classes) ............................................... Friday, April 22
Comprehensive Examination ......................................... Saturday, April 16
Classes end ................................................................. Friday, April 29
Final Exams ............................................................... Monday-Friday, May 2-6
Commencement (11:00 a.m.) .......................................... Saturday, May 7

May Mini-Term 2011 ................................................................. May 9-27

Summer Terms 2011 (The Graduate Education class schedule will vary from these dates; contact the Department of Graduate Education Office for schedule information.)
Term A - 10-week session .............................................. May 31-August 5
Term B - First 5-week session ........................................... May 31-July 1
Term C - Second 5-week session ...................................... July 5-August 5
Holiday (no classes) ........................................................ July 4
EDUCATIONAL SPECIALIST DEGREE PROGRAM CALENDAR

Cleveland, Ducktown A, Kingsport

**Fall 2010**
August 14, September 11, October 9, November 13, December 4

**Spring 2011**
January 8, February 12, March 12, April 9, April 30

**Summer 2011**
May 21, June 4, June 25, July 16

**Ducktown B, Knoxville, Harrogate, Morristown, Sevierville**

**Fall 2010**
August 21, September 18, October 16, November 20, December 18

**Spring 2011**
January 15, February 19, March 19, April 16, May 14

**Summer 2011**
May 28, June 18, July 9, July 23

MASTER OF EDUCATION
OFF-CAMPUS PROGRAM CALENDARS

Cleveland - Pentecostal Theological Seminary
Kingsport Center for Higher Education
Knoxville - Cedar Bluff Site
Walters State Community College - Morristown
Walters State Community College - Sevierville

Classes begin as stated below and follow the official calendar for all other dates:

**Fall 2010** ................................................................. Tuesday, August 17
**Spring 2011** ............................................................. Tuesday, January 11

MASTER OF EDUCATION SUMMER CALENDAR
ALL SITES

Classes begin ............................................................... Tuesday May 31
Classes end ................................................................. Thursday, July 28
GRADUATE EDUCATION CATALOG
Office of Graduate Education, Business-Education Building ...............423/869-6374

Lincoln Memorial University offers graduate studies leading to the Masters degree in Education (M.Ed.). To serve the needs of the community more completely, the Educational Specialist degree (Ed.S.) is also available. Each program has requirements and regulations unique to the individual program, but all graduate studies are governed by the Academic Council acting on graduate faculty recommendations and/or on its own initiatives.

All degree programs require students to analyze, explore, question, reconsider and synthesize old and new knowledge and skills. The curriculum has depth and rigor to develop the specialized skills necessary to prepare students for opportunities in our global economy and environment, while allowing for creativity and vision for the future.

Extended Campus Sites
In order to expand the possibilities for serving students of the Appalachian area, the School of Education offers graduate programs at the following extended campus sites:

<table>
<thead>
<tr>
<th>Site</th>
<th>Majors Available</th>
</tr>
</thead>
</table>
| Cedar Bluff Site (421 Park 40 North Blvd., Knoxville, TN 37923) | Post Baccalaureate Licensure Classes  
M.Ed. degree | CG, CI, EAS  
Ed.S. degree | CI, EA  
| Cleveland, TN (30 miles north of Chattanooga, TN, on I-75) at the Pentecostal Theological Seminary (900 Walker St., Cleveland, TN 37311) | M.Ed. degree | CI, EAS  
Ed.S. degree | CI, EAS  
| Ducktown, TN (Copper Basin area, near Blue Ridge, GA) at Copper Basin High School (Hwy 68, Copper Hill, TN 37318) | Ed.S. degree | CI, EAS  
| Kingsport, TN (upper East Tennessee area) at the Kingsport Center for Higher Education, 300 West Market Street, Kingsport, TN 37660) | Post Baccalaureate Licensure Classes  
M.Ed. degree | EAS  
Ed.S. degree | CI, EAS  
| Morristown, TN (45 miles east of Knoxville, TN) at Walters State Community College (500 S. Davy Crockett Parkway, Morristown, TN 37813) | M.Ed. degree | CI, EAS  
Ed.S. degree | CI, EAS  
| Sevierville, TN at Walters State Community College (1720 Old Newport Highway, Sevierville, TN 37876) | Ed.S. degree | CI, EAS  

-11-
ACADEMIC INFORMATION

Graduate and prospective graduate students are expected to make themselves thoroughly familiar with the regulations of the graduate program and the requirements for the degree. While specific programs may be approved by outside agencies, meeting LMU degree requirements does not necessarily imply that endorsement or licensure in a particular state will be forthcoming.

Upon regular admission, a faculty advisor or advisory committee is assigned to the student to help advise and to plan a program of study. However, the ultimate responsibility for meeting deadlines, knowing graduate program and individual state/agency requirements rests with the student.

Official Academic Records

The Office of the Registrar houses official academic records. The student’s permanent academic record may contain the following:

- Name
- Social Security number (partial number since 1980) or numeric identifier
- Chronological summary of LMU coursework and grades
- Transfer credits
- Degree earned
- Date(s) degree requirements completed and degree conferred

Tuition and Fees

- Masters Degrees (M.Ed./Post Bac): $345 per semester hour
- Educational Specialist Degree (Ed.S.): $405 per semester hour

A monthly payment plan option is available which allows students to divide tuition and other expenses into twelve or ten smaller monthly payments, spread over the year. Students will be charged a $65 enrollment fee. There are no interest charges or other costs. Life Insurance covering the interest-free monthly payment plan is included, at no additional cost. For further information, contact 1-888-572-8985.

Additional Fees:

- Add/Drop Fee $15 per course
- Late Registration Fee $100
- Independent Study Fee $25 per course
- Graduation Fee $50

Tuition and fees are adjusted annually. There is no out-of-state tuition differential.
Change of Schedule (Add/Drop)

The student may determine after the first or second class meeting that he/she needs or wishes to change his/her schedule by adding and/or dropping one or more classes. Such changes should not be made without consulting the Graduate Education Office. Also, such changes can be made only by using the official Change of Schedule form and fully processing the change through the Offices of the Registrar and Finance.

Due to the various graduate class schedules, students should contact the Graduate Education Office for deadline dates. These deadline dates and the refund schedule will be determined by the Finance Office. Refund schedules pertaining to summer and mini-term are adjusted to the varying lengths of the terms. Please note the following withdrawal notations:

- **Last day to drop without “WD”** - If the course is dropped before that date, the course will not appear on the transcript; if the course is dropped after that date, the course will appear on the transcript with a notation of **WD** (for “Withdraw”).

- **Last day to drop without “F”** - If the course is dropped after that date, the course will appear on the transcript with the grade **F**.

Withdrawal from the University

“Withdrawal from the University” refers to the process which un-enrolls a student from ALL classes, from the residence hall (if applicable), and from any current student relationship with the university. The student initiates this process by contacting the Graduate Education Office. The form for withdrawal will be forwarded to the student for his/her signature. The form also requires several administrative signatures: Dean of the School of Education, Advisor, Registrar, Finance Office, Financial Aid (if applicable) and the Bursar. It is imperative that all students receiving student loans have an exit interview with a Financial Aid Counselor. If a student is withdrawing from the university after the eighth week of the semester, he/she may be required to write a letter of petition to the Vice President for Academic Affairs. Permission must be requested and granted in order to withdraw after this point in the semester.

**Caution:** Courses for which the student is registered will appear on the transcript with a notation of WD. The official date of withdrawal will appear with the courses. Further, any student who ceases attending classes (in effect, leaves the University) prior to the end of the semester or summer term without completing official withdrawal from the University automatically receives the grade of “F” for the course(s). Withdrawal from the University has no impact on the cumulative GPA of the student if processed by the close of “Last day to drop without ‘F’,” as announced in the Academic Calendar.

1. Refunds for tuition and fees are credited to the student’s account according to the refund schedule.
2. Housing and meal fees are credited to the student’s account according to the refund schedule.
3. Financial Aid will be prorated to the student according to the university’s refund schedule. Withdrawal after the refund period means that the student will have used an entire semester’s eligibility of aid.
4. The balance of the student’s account with the Finance Office will be credited or billed to the student as appropriate.
5. Once the student has completed registration, i.e., turned in the registration to the Finance Office, the student is liable for all registration fees even though he/she did not attend classes, unless the withdrawal process has been completed.

Refund Policies
In the event a student drops one or more classes, withdraws, or is administratively dismissed from the University for disciplinary or financial reasons after registration is completed and prior to the end of a semester of enrollment, the student’s eligibility for a refund of appropriate institutional tuition, room and board charges will be prorated as indicated. A student must complete a Change of Schedule form obtained from the Office of the Registrar for dropping one or more classes. Any situation in which all classes are dropped is considered to be a withdrawal from the University. Any notification of withdrawal and request for refund must be made in writing. Should the student fail to officially withdraw, all semester charges will become immediately due and payable.

The official withdrawal process begins in the Graduate Education Office. A withdrawal form must be completed and all the necessary signatures obtained. Oral requests do not constitute official notification. The University’s official date of withdrawal used to compute the refund is determined by the Office of Finance. Applicable institutional charges for fall and spring semesters will be refunded according to the following schedule:

- Through the first official day of classes: 100%
- After the first official day of classes and during the first week of the semester: 90%
- During the second week of the semester: 75%
- During the third week of the semester: 50%
- During the fourth week of the semester: 25%
- After the fourth week of the semester: 0%

No refund of institutional charges will be made after the fourth week of the semester. Specific dates affecting the schedule of refunds appear in the Class Schedule and/or the Office of Student Services, the Registrar’s Office and the Office of Finance.

Refund schedules pertaining to summer and mini-terms are adjusted to the varying length of the terms. They appear in the Class Schedule published for the given term.
Change of Name and/or Address

A student who changes name, residence, or mailing address is expected to notify immediately, in writing, the Registrar’s Office regarding the change. Any communication from the University which is mailed to the name and address on record is considered to have been properly delivered.

Technology

Incoming students must be computer literate, able to use software for e-mail, word processing, web browsing, and information retrieval. Students must have home (non-school) access to the Internet for communicating with instructors and accessing learning resources.

WebAdvisor

WebAdvisor is a web-based information management tool that allows students to access Lincoln Memorial University’s administrative database. Information/functions available through WebAdvisor include Search for Classes, Student Profile, Class Schedule, Grades, Student Account and Financial Aid. The student’s account with the Finance Office must be paid in full and Perkins student loans must be in a current non-defaulted status in order for the student to access their academic grades on WebAdvisor. To access WebAdvisor on the Internet from LMU’s web site go to https://webadvisor.lmunet.edu.

Each student is assigned a unique username and temporary password (which must be changed upon first log-in to WebAdvisor). It is the responsibility of each student to ensure that his/her password remains confidential. Lincoln Memorial University does not accept responsibility for any password-related breach of security. The student has the option to decline the assignment of a username and password to access WebAdvisor.

Library Services

Library services are provided for all graduate students through the campus library, through the library terminals located at all off-campus sites, and/or through Internet access to on campus databases. Students are given access codes and procedures by library personnel and instructors at the beginning of each semester.

Residency Requirement

There is no residency requirement for the graduate education degrees.

Time Restrictions/Limitations

All requirements for graduate education degrees must be completed in no less than one year and within seven years of initial graduate enrollment. Any exception to this policy requires approval of the Dean of the School of Education.
Applicable Catalog

The student must meet the requirements of the Graduate Education Catalog in effect at the time of entry into the program. In no case will a student be permitted to meet the requirements of a Graduate Education Catalog in effect prior to initial graduate program enrollment.

Family Educational Rights and Privacy Act (FERPA)

The University complies with the provisions of the Family Educational Rights and Privacy Act, 1974, as amended. This law maintains that the institution will provide for the confidentiality of student education records.

No one outside the institution shall have access to nor will LMU disclose any information from students’ education records without the written consent of students except to personnel within the institution, to officials of other institutions in which students seek to enroll, to persons or organizations providing students financial aid, to accrediting agencies carrying out their accreditation function, to persons in compliance with a judicial order, and to persons in an emergency in order to protect the health or safety of students or other persons. All these exceptions are permitted under the Act.

At its discretion LMU may provide Directory Information in accordance with the provision of the Act to include: student name, address, telephone number, major field of study, dates of attendance, degrees and awards received, the most recent previous educational agency or institution attended by the student, participation in officially recognized activities and sports, and weight and height of members of athletic teams. Currently enrolled students may withhold disclosure in writing to the attention of the Registrar.

Students may not inspect and review financial information submitted by their parents; confidential letters and recommendations associated with admissions, employment or job placement, or honors to which they have waived their rights of inspection and review; or education records containing information about more than one student, in which case LMU will permit access only to that part of the record which pertains to the inquiring student.

Lincoln Memorial University maintains a list of all persons except other college officials who have received a copy of the student’s education record. A copy of the LMU institutional policy on the release of education records is on file in the President’s Office and the Registrar’s Office.

Criminal Background Check Policy

If a student is assigned for clinical experiences/practicum at a clinical affiliate, other affiliate agency, organization, or school requiring a criminal background check, the student will be required to provide the requested information. Students are allowed in the facility at the clinical affiliates, other affiliate agency, organization, or school’s discretion. If the agency denies the student’s accep-
tance into the facility, the student will not be able to complete the clinical/practicum/
field experience and will be withdrawn from the program.

In certain situations, investigative background reports are ongoing and may be conducted at any time. **Access to the program may be denied at any time by the agency or by Lincoln Memorial University.**

**ADA Statement**

Any student with a disability should bring documentation for the disability to the ADA Compliance Officer in the Office of Student Services at the main campus of Lincoln Memorial University. When the documentation has been reviewed, a form will be completed stating the reasonable accommodations to be granted to the student with a disability.

**Transfer Graduate Credit**

A maximum of nine semester credit hours at the graduate level may be transferred to the master degree programs in education — a maximum of six semester credit hours to the Ed.S. program — (**must** have a 5 or above as the first digit of the course number, no more than six semester credit hours in the emphasis area). These credit hours may not have been applied to a previous degree and **must** carry a grade of “B-” or better. Credits transferred into any graduate degree program at Lincoln Memorial University must be earned after the required entrance degree was posted on the transfer transcript. Course credit earned more than five years previous to the current semester will not be approved for transfer credit. Only approved credit/course work from a degree-granting accredited institution, recognized as such by a regional accrediting body, will be accepted for transfer. All transfer credit must be approved by the Dean of the School of Education. Grades and quality points for transfer work will be included in the calculation of the LMU graduate grade point average (GPA).

**Correspondence Study/Prior Learning Credit**

No graduate credit is accepted by Lincoln Memorial University for work done by correspondence or through any program awarding credit for prior non-college sponsored learning.

**Graduate Credit for Undergraduate Seniors**

The LMU student who has not completed all requirements for the baccalaureate degree may be eligible for masters-level graduate study as an undergraduate senior. The student must have an overall GPA of at least 3.0 and must be within fifteen semester credit hours of completing the total credit hours required for the baccalaureate degree. Course credit used to meet baccalaureate degree requirements may **not** be used to meet graduate degree requirements. To enroll for graduate courses under this provision, a student must adhere to the
regular admission procedures and secure the written permission of the Dean of the School of Education.

**Student Work and Class Attendance**

Students are expected to attend classes regularly and meet all requirements of the course in order to receive a passing grade. All course examinations must be completed. Final examinations are administered the last week of the term. See Educational Specialist information for specific attendance requirements.

**Grading System**

A student receives a grade for most registered course work (except “Audit”). Grades are indicated by letters and assigned quality points as shown below. Credit toward a degree program will be granted only for courses in which a grade of “C” or better is earned. Students who earn more than six (6) semester hours of “C” grades must appeal to the Dean of the School of Education to continue in the program.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Definition</th>
<th>Quality Points Per Semester Hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Superior</td>
<td>4.00</td>
</tr>
<tr>
<td></td>
<td>(Quality of work exceptional)</td>
<td></td>
</tr>
<tr>
<td>A-</td>
<td>Excellent</td>
<td>3.67</td>
</tr>
<tr>
<td></td>
<td>(Quality of work above course expectation)</td>
<td></td>
</tr>
<tr>
<td>B+</td>
<td>Very Good</td>
<td>3.33</td>
</tr>
<tr>
<td></td>
<td>(Quality of work better than satisfactory)</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Good</td>
<td>3.00</td>
</tr>
<tr>
<td></td>
<td>(Quality of work satisfactory)</td>
<td></td>
</tr>
<tr>
<td>B-</td>
<td>Average</td>
<td>2.67</td>
</tr>
<tr>
<td></td>
<td>(Quality of work meets minimum requirements)</td>
<td></td>
</tr>
<tr>
<td>C+</td>
<td>Below average</td>
<td>2.33</td>
</tr>
<tr>
<td></td>
<td>(Quality of work less than satisfactory)</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Minimum passing grade</td>
<td>2.00</td>
</tr>
<tr>
<td></td>
<td>(Unsatisfactory graduate-level work)</td>
<td></td>
</tr>
<tr>
<td>F</td>
<td>Fail</td>
<td>0.00</td>
</tr>
<tr>
<td>I</td>
<td>Incomplete; work must be completed within the first six weeks of the next semester; otherwise, the grade automatically becomes an “F” unless an extension is granted by the Dean of the School of Education</td>
<td></td>
</tr>
<tr>
<td>NC</td>
<td>No Credit; allows for a later grade with no penalty to the student</td>
<td></td>
</tr>
<tr>
<td>AU</td>
<td>Audit</td>
<td></td>
</tr>
<tr>
<td>WD</td>
<td>Withdrawal</td>
<td></td>
</tr>
<tr>
<td>P</td>
<td>Pass; carries credit but no quality points</td>
<td></td>
</tr>
</tbody>
</table>
Some graduate courses are graded P-Pass/F-Fail and are identified under “Course Descriptions.”

The student’s grade point average (GPA) is determined by dividing the total number of grade points earned by the total number of letter-graded (A-F) credit hours attempted (not the number of credit hours passed).

**Probation Status**

Probation constitutes a warning of insufficient progress. In order to remain in good academic standing, the graduate student must maintain a grade point average of 3.0 (B). The grade point average considered for academic progress is the GPA of the current program. The grade point averages from previous degrees at Lincoln Memorial University may not be averaged into the current GPA. A student whose cumulative GPA falls below a 3.0 in a given semester is placed on probation the following semester. A student whose cumulative GPA falls below a 3.0 (B) for two successive terms must have permission from the Dean of the School of Education to continue in the program. Any Ed.S. student who receives a grade of “F” in a course will be suspended from the program for the remainder of that academic year.

**Appeals Procedure**

A student who is placed on probation or suspended from the program and feels that the probation or suspension is unfair, has a right to appeal. The student who wishes to appeal a probation or suspension has 30 days from the postmark on the letter of notice to present the appeal in writing to the Dean of the School of Education. The Dean will respond to the student’s appeal within two weeks of the receipt of the letter of appeal. Should this response be unsatisfactory to the student, a meeting with the Dean may be requested. The Dean and the student must inform each other of any additional attendees to the meeting. The student may continue this appeal to the Vice President for Academic Affairs. The decision of the Vice President for Academic Affairs is final.

**Plagiarism**

Plagiarism is the presentation of someone else’s words or ideas as one’s own (See APA Manual). Plagiarism in any form is one of the most egregious violations of professional ethics an author can commit. Submission of plagiarized material, even by accident or through ignorance, is a severe infraction of the professional ethical code. All incidences of plagiarism will be reported to and reviewed by the Dean of the School of Education to determine disciplinary action. To avoid plagiarism:

- Cite sources within the text for all phrases or ideas that are quoted or paraphrased.
Cite courses within the text in the format delineated in the APA Manual.

Certification of Authorship
All student papers must include the following Certification of Authorship statement:
I certify that I am the author of this paper titled _____________________
and that any assistance I received in its preparation is fully acknowledged
and disclosed in the paper. I have also cited any sources from which I used
data, ideas, or words, either quoted directly or paraphrased. I also certify
that this paper was prepared by me specifically for this course. I understand
that falsification of information will affect my status as a graduate student.
Student’s Signature_________________________ Date _________

Repeating Graduate Education Courses
Graduate Education students are allowed to repeat courses one time only.
Both attempts will remain a part of the permanent academic record. Only the
most recent grade will be used in computing the cumulative grade point aver-
age.

Graduate Education Student Courseload
The maximum load for an M.Ed. student is nine (9) credit hours during fall
and spring semesters, three (3) semester hours during the mini-term, and twelve
(12) semester hours for the summer session. There will be no exceptions granted
to the maximum of three (3) semester hours during the mini-term and twelve
(12) semester hours in the summer session.

Orientation/Advisement
Each semester new M.Ed. students are assigned academic advisors and are
required to attend a new student orientation. The orientation session provides
students with critical information for progressing through each degree program.
The information includes admission, program, and exit requirements. Advisors
are accessible throughout the program for academic advisement. Advisors’
contact information is posted on syllabi.

Program of Study
The program of study should consist of a combination of theoretical study
and practical experiences which best prepare the student for the selected area
of interest. Although the minimum number of credit hours required for gradu-
ation is determined in accordance with the program as listed in the Graduate
Education Catalog, it should not be construed as indicating a maximum num-
ber of credit hours for any particular student.
Graduation Requirements

No student will be allowed to participate in Commencement exercises until all degree requirements have been met. The following requirements must be met for earning the degree:

1. completion of the credit hours specified in the approved program of study
2. a minimum cumulative GPA of 3.0 (B)
3. a passing score on the comprehensive examination (M.Ed. degree)
4. payment of all fees

Second Masters Degree Requirements

A maximum of twelve (12) semester credit hours of graduate credit earned from the first masters degree may be applied toward the second degree provided that the courses are appropriate for the second masters degree (as determined by the faculty advisor and Dean of the School of Education). The credit must be from Lincoln Memorial University and must have been earned within the last five years.

GENERAL ADMISSION REQUIREMENTS

Categories of Admission

Admission to the graduate program is possible in four categories:

1. Regular graduate student status. Applicants with credentials indicating adequate preparation and ability to complete the program successfully may receive regular student status.

2. Non-degree or transient student status. Persons otherwise qualifying for admission to graduate studies but not seeking admission to the degree program are classified as non-degree or transient. Individuals wishing to pursue graduate study at Lincoln Memorial University in this classification must submit an Application for Admission. Non-degree or transient students later wishing to enter the program must then petition the Graduate Admission Committee for admission as degree-seeking students. The applicant must then follow the process outlined for regular graduate student status.

The non-degree or transient student who wishes to become a regular graduate student may apply up to nine (9) semester credit hours earned while in non-degree or transient status. Course credit transferred from non-degree to degree must have a grade of at least “B” and be relevant to the degree sought and the approved program of study.

3. Conditional student status. A person who does not meet the requirements for admission but who feels strongly that he/she can do graduate work
may, under special circumstances, be allowed conditional status. In this category, students may take no more than six (6) semester hours of graduate course work from their planned program within the conditional semester and earn no grade less than “B.” A grade less than “B” disqualifies the student from full graduate admission.

4. **Auditor status.** The student wishing to audit courses may enroll by completing an Application for Admission form, registering for the course, and paying the appropriate fees. An “AU” notation will appear on the academic transcript signifying that the course was taken for audit, not for credit. Examinations are not required, grades are not earned, and credit is not awarded for courses audited.

---

**POLICY FOR ADMINISTRATION OF GRADUATE ASSISTANTSHIPS**

Programs of graduate study are designed to transform the individual from student to knowledgeable practitioner or professional scholar. When a graduate assistantship is well conceived and executed, it serves as an ideal instrument to facilitate the desired transformation. The primary goal of an assistantship is to facilitate progress toward the graduate degree.

The graduate assistant is expected to perform well academically to retain the assistantship. He/she is to be counseled and evaluated regularly by appropriate faculty to develop professional skills. The graduate assistant is expected to meet the obligations of the assignment and work a specified number of hours. (Departments using graduate assistantships are responsible for establishing the job description for each assistantship.) He/she is to work under the supervision of experienced faculty/staff and to receive necessary in-service training for the assignment. The graduate assistant receives financial support for graduate study by contributing to the mission of the University. The totality of responsibility may be greater than that required of other students, but the opportunities for professional development also are greater for the graduate assistant.

**Definition**

An assistantship is a financial award, in the form of tuition waiver, to a graduate student for part-time work in a program of the University while pursuing a degree. Graduate assistants are appointed to perform various types of duties. Most commonly the duties relate to supervisory or administrative functions of the university. According to the most recent IRS regulations, graduate assistantship awards are considered taxable income.
Qualification of Graduate Assistants

Graduate assistants must be currently enrolled in a graduate program with all requirements completed for admission to degree candidacy except the program of study form.

Application Process

Graduate students wishing to apply for assistantship are to secure application forms and a description of the application procedures from the office of the School of Education.

Work Assignments and Related Factors

Work assignments for each assistantship should be as specific as possible and should be developed to reflect both the needs of the department and each graduate assistant’s obligation to make satisfactory progress in his/her program. Therefore, to the extent possible the department using the graduate assistant should describe the assignment to reflect the time requirements to be spent performing the tasks of the assignment appropriately. In situations where the work assignment cannot be specifically described or must be changed from the initial assignments, the graduate assistant should clearly be informed before agreeing to, or continuing, the assignment.

Required Application Dates

All graduate assistant application materials and required admission materials must be submitted within the following dates:

<table>
<thead>
<tr>
<th>Term</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full year</td>
<td>June 1 - July 15</td>
</tr>
<tr>
<td>Spring</td>
<td>October 1 - November 15</td>
</tr>
<tr>
<td>Summer</td>
<td>March 1 - April 15</td>
</tr>
</tbody>
</table>

Any exceptions to the stated application dates must have the approval of the Dean of the School of Education.
GRADUATE EDUCATION

Graduate Education programs offer courses which lead to the Master of Education (M.Ed.) and the Educational Specialist (Ed.S.) degrees. Courses are also offered in special areas of professional educational needs in the Lincoln Memorial University service area.

Graduate degree programs can be coordinated in ways to secure both licensure and the graduate degree. However, licensure requirements are determined by the Tennessee State Board of Education and are subject to change at the discretion of that Board. The licensure requirements in effect at the time of program completion are the requirements for licensure recommendation.

The Lincoln Memorial University graduate program provides licensure opportunities in three areas:
1. Educational Administration and Supervision (Instructional Leadership)
2. PreK-12 School Counseling
3. Mental Health Counseling

MASTER OF EDUCATION (M.Ed.)

The M.Ed. degree provides professional preparation in education and other closely related fields, thus serving public school personnel, agency counselors, and individuals in educational roles within non-school settings. The student may choose an area of emphasis from the following:
• Counseling (School and Mental Health)
• Curriculum and Instruction
• Educational Administration and Supervision
• English

DEGREE APPLICATION PROCEDURES

The admission requirements for the Master of Education degree are a two-step process. All requirements for Educational Administration and Supervision majors (Leadership license) are included on pages 30-32.

Admission to Graduate Education Studies
The student must submit:
1. Application for Graduate Studies, with the required $25 application fee and
2. two (2) official transcripts of all previous undergraduate coursework from accredited institutions.
3. For Mental Health majors, the following is also required for admission to Graduate Education Studies: three Recommendation Forms, a personal interview and a personal statement.
The Dean of the School of Education approves admission to the program and assigns an advisor.

**Admission to Degree Candidacy**

After having successfully completed no more than three courses (9 semester hours), the student must apply for degree candidacy. The admission decision is based on an evaluation of all application materials submitted by the individual. Criteria used in the decision process are: employment experience, professional potential, previous academic work, recommendations, and test scores. With the assistance of the assigned advisor, students must submit:

1. an Application for Degree Candidacy for the Master of Education degree and declare a major area of emphasis;
2. scores from either the Praxis Principles of Learning & Teaching test, the GRE, or the Miller Analogies Test within the last five years. Equivalent score requirements are as follows:
   
<table>
<thead>
<tr>
<th>Test Type</th>
<th>Praxis Test</th>
<th>Graduate Record Exam</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principles of Learning &amp; Teaching</td>
<td>K-6 155</td>
<td>Verbal 370</td>
</tr>
<tr>
<td></td>
<td>7-12 159</td>
<td>Quantitative 410</td>
</tr>
<tr>
<td></td>
<td>5-9 154</td>
<td>Miller Analogies Test</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
   A new scoring system for the GRE Verbal and Quantitative tests will be in effect August 2011. Lincoln Memorial University will accept percentage scores in the new scoring system which are equal to the required scores on the current grading system which are stated above.

3. three completed Graduate Program Recommendation Forms from professionals in the field who are familiar with the candidates’ work and ability and can, therefore, evaluate their potential for success in the graduate program; and
4. an advisor-approved Program of Study.

Upon completion of these requirements, the student’s credentials will be presented to the Graduate Admission Committee for consideration for admission to degree candidacy.

A transfer applicant must follow the same procedure for admission and must be in good standing and eligible to continue the program of the previous institution. Exception to this policy can be made only by the Graduate Admission Committee (see “Transfer Graduate Credit” section for more information).

Students applying for readmission must apply in writing to the School of Education Office. The file will then be reviewed and submitted to the Graduate Admission Committee for appropriate action.
Comprehensive Examination

The written comprehensive exam is an exam which allows each student as much as four hours to address the questions involved. The examination is comprised of case studies encompassing the program of study and one question addressing the student’s philosophy -- of education for Curriculum and Instruction and Educational Administration and Supervision candidates, or of counseling for Counseling candidates.

1A. Philosophy of Education - An important part of the comprehensive exam is the written statement expressing the student’s belief about life in general and education in particular. It is the first question of the exam and is entitled, “My Philosophy of Education.” The student’s response should be three to five pages and include but not necessarily be limited to:

a. a demonstration of a knowledge of the tenets (teachings) of the major schools of philosophy with their leaders and the implications of these teachings for education

b. a presentation of a coherent (organized and understandable) personal philosophy of education. Students may either identify with one of the schools of philosophy or develop their own. A student’s own philosophy should be comprehensive (broad and understandable), consistent (parts should not contradict), and workable (operational and practical)

c. an application of this personal philosophy to educational practice in such areas as: teacher, student, curriculum, learning, methodology, class management, values, parental and community involvement.

1B. Philosophy of Counseling - The Counseling candidate’s response to the first exam question should be entitled “My Philosophy of Counseling,” and should be approximately 3-5 pages in length. It should include, but not necessarily be limited to:

a. a summary of the characteristics/approaches/values of three major counseling approaches, including the major theorist(s) associated with each approach

b. the student’s identification of one of those approaches (or a well-defined combination thereof) as their approach of choice, with a clearly articulated set of reasons for that choice, including applicability/usefulness with certain student/client populations

c. identification and explanation of areas the candidate perceives to be particularly significant in the practice of counseling (e.g., key ethical/legal issues, factors in building a therapeutic alliance with students/clients, the importance of self-care for counselors, etc.)

2. Case Studies - Case studies selected for their relationship to the standards and objectives of the courses taught in the Master of Education program will constitute the bulk of the comprehensive exam. A combination of com-
plex cases and in-basket type cases will make up the exam content. Students will bring the required casebook to the exam.

Students who do not pass the final evaluation may retake the comprehensive examination the following semester. Students who are not successful on the second attempt will be required to take additional course work as prescribed by the Dean of the School of Education before retaking the exam.

MAJOR AREAS OF STUDY
In addition to meeting the specific major area requirements, each degree-seeking graduate student must include in his/her program Foundations of American Education (EDUC 501) and Research and Statistics (EDUC 511). Programs of study which reflect state endorsement requirements are available from the Graduate Education Office.

Counseling
Mission Statement
The mission of the Counseling program is to prepare counselors as leaders with the knowledge, skills, proficiencies and dispositions to meet the changing counseling needs of students and clients.

The Program
The purpose of the program in Counseling is to prepare students for effective performance in professional positions in counseling in school and non-school settings. The prospective student should consult the Chair of the Counseling Program prior to enrollment regarding the appropriateness of this curriculum to his/her situation and professional objectives. The program places heavy emphasis on the interpersonal and helping relationship and requires considerable commitment on the part of the student. Once admitted, the student must consult with his/her faculty advisor concerning proper sequencing of courses and licensure requirements.

The Counseling program combines academic preparation in the areas of counseling and guidance and research with practica and internship assignments. Emphasis areas are available in either PreK-12 School Counseling or Mental Health Counseling.

PreK-12 School Counseling
The PreK-12 School Counseling program is a 33 semester hour program. The PreK-12 School Counseling licensure area requires 57 hours, including a
six-hour internship/seminar. Students seeking licensure must meet all require-
ments as specified by the State, which may entail more than the required 57
credit hours.

### Core Courses:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 501</td>
<td>Foundations of American Education</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 511</td>
<td>Research and Statistics</td>
<td>3</td>
</tr>
</tbody>
</table>

### Major Area:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>CG 501</td>
<td>Professional Orientation and Ethics in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>CG 521</td>
<td>Lifestyles and Career Development</td>
<td>3</td>
</tr>
<tr>
<td>CG 531</td>
<td>Interpersonal and Group Dynamics</td>
<td>3</td>
</tr>
<tr>
<td>CG 571</td>
<td>Tests and Measurements</td>
<td>3</td>
</tr>
<tr>
<td>CG 581</td>
<td>Psychology of Human Development</td>
<td>3</td>
</tr>
<tr>
<td>CG 593</td>
<td>Practicum</td>
<td>3</td>
</tr>
<tr>
<td>CG 631</td>
<td>Group Counseling</td>
<td>3</td>
</tr>
<tr>
<td>EAS 561</td>
<td>School Law</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 606</td>
<td>Learning Theories</td>
<td>3</td>
</tr>
</tbody>
</table>

### M.Ed./Major in C&G

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>M.Ed./Major in C&amp;G</td>
<td>33</td>
</tr>
</tbody>
</table>

### Licensure Requirements:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>CG 602</td>
<td>Classroom Behavior Management in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>CG 611</td>
<td>Counseling Theories and Techniques</td>
<td>3</td>
</tr>
<tr>
<td>CG 621</td>
<td>Counselor as Consultant</td>
<td>3</td>
</tr>
<tr>
<td>CG 671</td>
<td>Individual Assessment</td>
<td>3</td>
</tr>
<tr>
<td>CG 662</td>
<td>Descriptive Psychopathology</td>
<td>3</td>
</tr>
<tr>
<td>CG 681</td>
<td>Children and Families</td>
<td>3</td>
</tr>
<tr>
<td>CG 698</td>
<td>Internship and Seminar in School Counseling</td>
<td>6</td>
</tr>
</tbody>
</table>

**Licensure Total** 24

**TOTAL PreK-12 LICENSURE PROGRAM** 57

### Additional PreK-12 Licensure program requirements:

- The Internship/Practicum requirement consists of 600 clock hours (Intern-
  ship-450 hours; Practicum-150 hours). Specific requirements for the Intern-
  ship and Practicum courses can be found in the Internship/Practicum Application packet. Students are required to be covered by insurance provided with an American Counseling Association student membership. Students are re-
  sponsible for obtaining their own personal ACA Student Membership.
- Students are required by the State Department of Education to pass the Praxis Specialty Area Test in School Counselor with a score of at least 580.
Mental Health Counseling  
(Non-School) 

The focus of the Mental Health Counseling program is to prepare counselors as leaders with the knowledge, skills, proficiencies and dispositions to meet the changing counseling needs of clients. The purpose of the program is to prepare students for effective performance in professional positions in counseling as encountered within community settings. The requirements are as follows:

<table>
<thead>
<tr>
<th>Course</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 511 Research and Statistics</td>
<td>3</td>
</tr>
<tr>
<td>CG 501 Professional Orientation and Ethics in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>CG 521 Lifestyle and Career Development</td>
<td>3</td>
</tr>
<tr>
<td>CG 531 Interpersonal and Group Dynamics</td>
<td>3</td>
</tr>
<tr>
<td>CG 551 Personality and Mental Health</td>
<td>3</td>
</tr>
<tr>
<td>CG 571 Tests and Measurements</td>
<td>3</td>
</tr>
<tr>
<td>CG 581 Psychology of Human Development</td>
<td>3</td>
</tr>
<tr>
<td>CG 593 Counseling Practicum and Seminar</td>
<td>3</td>
</tr>
<tr>
<td>CG 611 Counseling Theories and Techniques</td>
<td>3</td>
</tr>
<tr>
<td>CG 621 Counselor as Consultant</td>
<td>3</td>
</tr>
<tr>
<td>CG 631 Group Counseling</td>
<td>3</td>
</tr>
<tr>
<td>CG 641 Ethical, Multicultural and Professional Issues in Mental Health Counseling</td>
<td>3</td>
</tr>
<tr>
<td>CG 651 Evidence-Based Treatment and Treatment Planning</td>
<td>3</td>
</tr>
<tr>
<td>CG 662 Descriptive Psychopathology</td>
<td>3</td>
</tr>
<tr>
<td>CG 669 Psychopharmacology for Counselors</td>
<td>3</td>
</tr>
<tr>
<td>CG 671 Individual Assessment</td>
<td>3</td>
</tr>
<tr>
<td>CG 681 Children and Families</td>
<td>3</td>
</tr>
<tr>
<td>CG 699 Internship and Seminar in Mental Health Counseling</td>
<td>6</td>
</tr>
<tr>
<td>CG or EDUC Elective</td>
<td>3</td>
</tr>
</tbody>
</table>

TOTAL  60

Graduates of LMU’s Mental Health Counseling program will satisfy the State of Tennessee’s academic course work requirements for professional counseling (LPC). After graduating, students must pass a national counselor certification test and complete post master’s supervision hours prior to LPC licensure.

Students majoring in Mental Health Counseling are required to be covered by insurance provided with an American Counseling Association student membership. Students are responsible for obtaining their own personal ACA Student Membership.
**Curriculum and Instruction**

**Mission Statement**

The mission of the Curriculum and Instruction program is to prepare professional teachers as leaders with the knowledge, skills, proficiencies and dispositions essential to meet the needs of an ever-changing and increasingly global society through quality instruction and collaborative experiences.

**The Program**

The purpose of the major in Curriculum and Instruction is to provide opportunities for students to develop new skills, update knowledge, and engage in professional development. The program will provide opportunities for candidates to explore their roles as teachers in a changing society and to continue to develop their skills in working with school-age students. Students with this major normally are licensed teachers.

The degree requirements include 33 semester credit hours of successful coursework. A Program of Study must be filed after official written notification of admission to graduate studies has been received.

**Core Courses:**

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 501</td>
<td>Foundations of American Education</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 511</td>
<td>Research and Statistics</td>
<td>3</td>
</tr>
</tbody>
</table>

**Major Area:**

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>CI 501</td>
<td>Curriculum, Instruction and Assessment</td>
<td>3</td>
</tr>
<tr>
<td>EAS 501</td>
<td>Leadership and School Improvement</td>
<td>3</td>
</tr>
<tr>
<td>EAS 541</td>
<td>School and Community Relations</td>
<td>3</td>
</tr>
<tr>
<td>EAS 561</td>
<td>School Law</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 551</td>
<td>Supervision for Teaching and Learning</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 602</td>
<td>Structuring Learning Environments</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 607</td>
<td>Brain Compatible Teaching and Learning</td>
<td>3</td>
</tr>
</tbody>
</table>

**Electives:**

Graduate-Level Education Courses 6

**TOTAL** 33

---

**Educational Administration and Supervision (Leadership License)**

**Mission Statement**

The mission of the Educational Administration and Supervision program is to prepare educational administrators with the knowledge, skills, proficiencies and dispositions essential to meeting the changing educational needs of society.

**The Program**

The program is designed to license school administrators based on State Board
policy and standards. In order to be eligible for the program, a candidate must have:
- a valid Tennessee Teacher License
- three years successful educational experience
- basic computer skills
- a completed Recommendation for Consideration by a practicing administrator
- completed the university application process

Program Application and Admission
All prospective Educational Administration and Supervision (Leadership license) students must complete the following requirements after being recommended by their particular school systems:

1. Submit to LMU a completed Recommendation for Consideration for the Lincoln Memorial University Educational Administration and Supervision Licensure Program form. This form must be completed by a practicing administrator.
2. When the Recommendation for Consideration form has been submitted to Lincoln Memorial, an application packet will be mailed to the student.
3. Complete the Application for Graduate Education Studies, Educational Administration and Supervision Program form. A $25 application fee is required to be attached to the form. Official transcripts verifying the bachelor’s degree must be forwarded to Lincoln Memorial University from the bachelor’s degree institution.
4. Complete the Candidate Portfolio requirements and forward to the Graduate Education office.

Candidate Portfolio Requirements
Copy of current teacher license
Evidence of three years successful educational experience
Copy of most recent performance appraisal
Copy of current professional development plan
Evidence of ability to improve student achievement and also demonstrate leadership in coaching other teachers to raise achievement
Evidence of knowledge about curriculum, instruction and assessment
A personal statement of career goals and how the preparation program would assist the candidate in reaching those goals
Recommendation as stated in each partnership agreement
Evidence that describes qualities of collaboration, cooperation and relationship building
Demonstration of effective oral and written communication skills
Candidates may select additional information to be included in the portfolio to demonstrate leadership potential. The portfolio should be submitted to the graduate office (two paper copies).

The program is sequential beginning each summer semester as follows:

**Summer Semester**
- EDUC 501 Foundations of American Education 3 hrs
- EDUC 511 Research and Statistics 3 hrs
- EDUC 596 Practicum in Leadership 1 hr

**Fall Semester**
- EAS 501 Leadership and School Improvement 3 hrs
- EDUC 551 Supervision for Teaching and Learning 3 hrs
- EDUC 596 Practicum in Leadership/Supervision 2 hrs

**Spring Semester**
- CI 501 Curriculum, Instruction, Assessment 3 hrs
- EAS 541 School and Community Relations 3 hrs
- EDUC 596 Practicum in Curriculum/School and Community Relations 2 hrs

**Summer Semester**
- EAS 561 School Law 3 hrs
- EAS 571 School Finance and Management 3 hrs
- EDUC 596 Practicum in Law/Finance/Capstone 4 hrs
- School Leaders Licensure Assessment (SLLA) test passed

Candidates must pass the SLLA test in order to earn an advanced degree and/or a license as an instructional leader.

**English**

The purpose of the emphasis in English is to provide opportunities for students to pursue graduate study in a subject area which particularly interests them, an area in which they have shown promise as undergraduates. Students entering this program should have an undergraduate English major, or a minimum of 30 undergraduate hours in English beyond the general studies requirements. Students with this emphasis will meet the English-faculty requirements for most community colleges, and will presumably be attractive candidates for high schools seeking English faculty who are particularly well prepared in their subject area.

The degree requirements include 33 hours of successful coursework. The program of study must be filed after official written notification of admission to graduate studies has been received. The requirements are as follows:
Core Courses:  
EDUC 501 Foundations of American Education 3  
EDUC 511 Research and Statistics 3  

Major Area:  
ENGL 533 Literary Periods 3  
ENGL 543 Literary Genres 3  
English Electives 12  

Education Requirements:  
CI 505 Differentiating Instruction and Assessment 3  
EAS 561 School Law 3  
EDUC 602 Structuring Learning Environments 3  

TOTAL 33

POST-BACCALAUREATE TEACHER LICENSURE PROGRAM  
The Post-Baccalaureate Teacher Licensure Program at Lincoln Memorial University is designed to attract degreed individuals who may be seeking to change careers and who have potential to become good teachers.  
Candidates who successfully complete this program will be recommended for initial teacher licensure in the State of Tennessee.  The program requires candidates to address any course discrepancies in their undergraduate program to ensure attainment of knowledge and skills required in general education, professional education and the academic major for the teaching field.  Candidates must satisfy course discrepancies through LMU or any other fully accredited college or university prior to student teaching.  The Post-Baccalaureate Program is designed to be completed in as few as three semesters with a minimum requirement of 18 semester hours of graduate coursework.  This consists of two consecutive semesters of professional core coursework (held two Saturdays per month) and one semester of full-time (16 weeks minimum) student teaching, which must be completed within two years after finishing the professional core.  Elementary licensure requires an additional 18 undergraduate credit hours.  Coursework specific to elementary licensure is offered in the evenings and during the summer semester.  Licensure programs are offered in:  
Elementary Education (K-6)  
Education (K-12) - Physical Education, Visual Arts, Music  
Secondary Education (7-12) - Business Education/Technology, Biology, Chemistry, English, History, Mathematics.  

Admission requirements include, but may not be limited to:  
- Submit an application complete with application fee.  Applications are found on the Post-Baccalaureate Program website.  
- Submit two (2) official transcripts from each regionally accredited college/university attended, indicating a cumulative minimum undergraduate
GPA of at least 2.50, as reported on the baccalaureate degree transcript.
- One copy of pre-admission test scores. These may be ACT, SAT, GRE, MAT or PPST (Pre-professional Skills Test Battery in Math, Reading and Writing).
- Candidates must pass a Tennessee Bureau of Investigation Cogent background check. Results must be sent to the Post-Bac office.

The required Post-Baccalaureate Professional Core Coursework is as follows:

**Fall Semester**
- EDUC 570 Introduction to Teaching and Learning 6 hrs

**Spring Semester**
- EDUC 571 Extending and Refining Knowledge of Teaching and Learning 6 hrs

**Following Fall Semester or later**
- EDUC 591 Enhanced Student Teaching* 6 hrs

TOTAL 18 hrs

*Students who delay the Student Teaching requirement after completing EDUC 570 and 571 will be required to take a graduate-level course each semester until the semester that they begin student teaching.*

Those students seeking elementary (K-6) certification will be required to take an additional 18 semester hours of Interdisciplinary Human Learning and Development coursework. These courses are taken concurrently with the professional core courses; are taken evenings during the week in the fall, spring and summer semesters; and must be completed before student teaching.

**Fall Semester** (weekday evenings)
- CDEV 450 Early Childhood/Child and Adolescent Development 3 hrs
- EDUC 410 Methods of Teaching Elementary Reading 3 hrs

**Spring Semester** (weekday evenings)
- EDUC 430 Methods of Teaching Elementary Language Arts 3 hrs
- EDUC 450 Methods of Teaching Elementary Mathematics 3 hrs

**Summer Semester** (weekday evenings)
- EDUC 350 Methods of Teaching Elementary Science 3 hrs
- EDUC 355 Methods of Teaching Elementary Social Studies 3 hrs
PreK-12 School Counseling Work Experience in Lieu of the Student Teaching Requirement

Those candidates who hold a current and valid license in PreK-12 School Counseling and are currently employed by a school district, may substitute verified school counseling experience for EDUC 591 Enhanced Student Teaching. All candidates choosing to substitute counseling experience for student teaching will be required to take and pass with a grade of “B” or higher, EDUC 602 Classroom Behavior Management and CI 501 Principles of Curriculum Development during the fall semester immediately following the completion of EDUC 571. Verification of work experience must be provided by the school district(s) and approved by the Dean of the School of Education. Verified work experience must be equivalent to, or more than, one full semester. Upon completion of all required coursework and receipt of passing scores on all required Praxis exams, the candidate will request scheduling for the program exit interview. This will be conducted by a named faculty committee. Application to the state for licensure will be made by the university upon completion of all state and program requirements and upon receipt of a passing score for the exit interview.

The School of Education offers a continuation of the Post-Baccalaureate coursework with the option of a Master of Education degree with a major in Curriculum and Instruction. The requirements for the major are as follows:

<table>
<thead>
<tr>
<th>Post-Baccalaureate Courses</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 570 Introduction to Teaching and Learning</td>
<td>6 hrs</td>
</tr>
<tr>
<td>EDUC 571 Extending and Refining Knowledge of Teaching and Learning</td>
<td>6 hrs</td>
</tr>
<tr>
<td>EDUC 591 Enhanced Student Teaching</td>
<td>6 hrs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Core Master of Education Courses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 501 Foundations of American Education</td>
<td>3 hrs</td>
</tr>
<tr>
<td>EDUC 511 Research and Statistics</td>
<td>3 hrs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Additional Master of Education Required Courses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>EAS 541 School and Community Relations</td>
<td>3 hrs</td>
</tr>
<tr>
<td>EAS 561 School Law</td>
<td>3 hrs</td>
</tr>
<tr>
<td>EDUC 602 Structuring Learning Environments</td>
<td>3 hrs</td>
</tr>
<tr>
<td>TOTAL</td>
<td>33 hrs</td>
</tr>
</tbody>
</table>

All admission and completion requirements for the Master of Education degree must be followed by Post-Baccalaureate students pursuing the degree.
EDUCATIONAL SPECIALIST (Ed.S.)

The Educational Specialist degree program is a 30-semester hour program designed to extend and expand the student’s level of professional competence beyond that attained through the master’s level program, to bring the student up to date on matters relevant to the field of specialization, to enable the student to read and understand research in the field of specialization, to apply relevant research findings to professional activities, to stimulate the student to assume a leadership role in the specialty, and to prepare the student in that role. Programs are available in the following:

• School Counseling (LMU M.Ed. graduates only)
• Curriculum and Instruction
• Educational Administration and Supervision

Applicants must hold a master’s degree from an accredited institution and have completed not less than six but not more than twelve semester hours of Lincoln Memorial University graduate studies applicable to the Ed.S. program. If the master’s degree is not in the same major area as the Ed.S. degree offered at Lincoln Memorial University, the applicant may have additional prerequisites specified by the student’s Advisory Committee or the Dean of the School of Education.

DEGREE APPLICATION PROCEDURES

The admission requirements for the Educational Specialist degree are a two-step process:

Admission to Advanced Graduate Studies
The student must submit:
1. the Application for Advanced Graduate Studies, with the required $50 application fee
2. two (2) official transcripts of master’s degree coursework from an accredited institution.

The Dean of the School of Education approves admission to Advanced Graduate Studies.

Admission to Degree Candidacy
Before the completion of three courses (9 semester hours), a degree-seeking student must apply for degree candidacy. At this level an Advisory Committee is assigned to each student. The student must submit:
1. the Application for Degree Candidacy for the Educational Specialist degree
2. an advisor-approved Program of Study. This Program of Study will include but not be limited to:
   a. licensure goals — licensure requirements will be coordinated with, but considered separately from, degree requirements
b. official transcripts supporting transfer credits (maximum of six semester hours taken within the last five years, after completing the master’s degree).

Upon completion of these requirements, the student’s credentials will be presented to the Graduate Admission Committee for consideration for admission to degree candidacy.

Advisory Committee
Each student who has achieved admission to the program as an advanced graduate (Ed.S.) student is assigned a three-member Advisory Committee approved by the Dean of the School of Education.

Attendance Policy
Cooperative and group learning is the essence of the Ed.S. program. When class absences occur, students can make up for the knowledge and skills missed from the instructor, but they are not able to make up for the knowledge and skills their participation in class would have provided to their fellow students’ learning. Therefore, even with successful completion of make-up assignments, class absences will cause a reduction in the final course grade. One (1) absence will result in a reduction of one letter grade from whatever grade would have been earned. Two absences will result in a grade of “C” or lower. More than two absences will result in the grade of “F” for the course.

Degree Requirements
The basic requirement for an Ed.S. degree is a planned and approved program of coursework and other experiences, for which credit is awarded beyond the master’s degree. The student and the Advisory Committee will discuss and outline the work to be completed. Students must take coursework and prove competence in one of the curricula offered. The required hours of credit indicated in each area of study and in the totals, are the minimum requirements. Programs of Study include acceptable graduate credit earned beyond the master’s degree. Advisory Committees are charged with the evaluation of student competence and may prescribe work beyond those requirements.

Evaluation
All Ed.S. students are required to complete the Graduating Student Survey and the Ed.S. Exit Exam Survey. Documentation that the surveys have been completed will be submitted to the professors. Individual or group interviews will be conducted to assess program satisfaction and to solicit recommendations for program improvement. Research groups will briefly share their topic, process and findings. It is the responsibility of the professor to ensure the academic integrity of the exit interview process.
**Major Areas**

Majors in Administration and Supervision (EAS), Curriculum and Instruction (CI), or School Counseling (CG) with modifications for licensure requirements constitute the choices of the Ed.S. program. The School Counseling emphasis area is available ONLY to LMU M.Ed. School Counseling graduates. The emphasis areas are designed primarily for practitioners in the public schools.

<table>
<thead>
<tr>
<th>Core Requirements</th>
<th>Sem Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>CI 631 Comparative Education</td>
<td>3</td>
</tr>
<tr>
<td>CI 661 Instructional Design</td>
<td>3</td>
</tr>
<tr>
<td>EAS 611 School Assessment and Evaluation</td>
<td>3</td>
</tr>
<tr>
<td>EAS 652 Leadership for Educational Programs</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 697 Research Project</td>
<td>3</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>15</strong></td>
</tr>
</tbody>
</table>

In addition, the following 15 semester hours are required:

| CI 695 Content-Based Independent Study I, II | 3, 3       |
| EAS 680/681 Learning to Lead I, II          | 3, 3       |
| EDUC 601 Politics in Educational Decision Making | 3         |
| EDUC 651 School Law/School Finance          | 3          |
| EDUC 696 Practicum in Education             | 3          |
| **TOTAL**                                   | **15**     |

Requirements for the Leadership license in Tennessee at the Ed.S. level are as follows:

- Complete the Ed.S. program as designed - 30 hours, three semesters based on the Tennessee Instructional Leader Standards. The program begins in August and is completed the following August. At the end of the summer session, students will add their Ed.S. degrees to their licenses and receive the Ed.S. pay raise at this time.

- Complete Learning to Lead I in the spring semester and Learning to Lead II in the summer session as part of the 30 semester hour program, unless students have transfer course work. A maximum of six semester hours of transfer course work may be used toward the Ed.S. program. Transfer course work must be completed after the master’s degree was posted, within the last five years, must be 500 level or above, and must be earned from an accredited institution. Transfer course work substitutes for Learning to Lead
I (3 hours) and Learning to Lead II (3 hours).

- Apply and be accepted to the Lincoln Memorial University Leadership program during the spring semester. Contact the Graduate Education Office for an admission/information packet.

- Complete a four semester, nine hour, field based Practicum during the year following the completion of the Ed.S. degree. Since the licensure program begins in the summer session, Ed.S. students are required to complete one hour of the field based Practicum during their last Ed.S. semester.

- Pass the School Leader Licensure Assessment (SLLA) test required by the Tennessee Department of Education for licensure.

- Upon completion of the Ed.S. degree, the field based Practicum and the SLLA test, Lincoln Memorial University will recommend the student for the new Leadership license in Tennessee.

**School Counselor Major (LMU M.Ed. graduates only)**

Applicants must have completed all licensure requirements before beginning the Ed.S. degree program. The applicant may have additional prerequisites specified by the student’s Advisory Committee or the Dean of the School of Education.

All degree application procedures, degree requirements, evaluation, and field experiences follow the established format previously stated.

<table>
<thead>
<tr>
<th>Core Requirements</th>
<th>Sem</th>
<th>Cr Hrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>CI 631 Comparative Education</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>CI 661 Instructional Design</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>EAS 611 School Assessment and Evaluation</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>EAS 652 Leadership for Educational Programs</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>EDUC 697 Research Project</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>15</strong></td>
</tr>
</tbody>
</table>

In addition, 15 semester hours are required in the student’s emphasis area; a program of study is developed by the student and advisor to reflect interests of the student. A total of 30 semester hours is required for the Ed.S. program. Licensure in School Counseling may increase the total hours above the required minimum of 30 hours. Also, for licensure recommendation in School Counseling, students are required by the state to pass the Praxis Specialty Area Test in School Counseling with a score of at least 580.
COURSE DESCRIPTIONS

Counseling

CG 501 - Professional Orientation and Ethics in Counseling  3 cr hrs
An introduction and orientation to the counseling profession, including an overview of the theories, professional roles, training and credentialing standards of the profession, problems, issues, trends and ethical responsibilities in the field of counseling, and multiple approaches to service provision with diverse populations.

CG 521 - Lifestyle and Career Development  3 cr hrs
This course studies the various theories, practices, methods and processes of career development and educational planning and provides information on the interpretation and utilization of current data pertaining to career development and lifestyle choice.

CG 531 - Interpersonal and Group Dynamics  3 cr hrs
Emphasis in this course is on the development of personal awareness in interpersonal communication and interaction and the understanding of group process as applied to various settings with teams, groups, and organizations. Emphasis is placed on the concepts of communication, group norms, leadership, lead management, group problem solving/evaluation, conflict management and personal development/growth.

CG 551 - Personality and Mental Health Issues in Counseling  3 cr hrs
An overview of the personality theories with application to counseling and education. Adjustment issues and various perspectives of mental health with application to education and counseling settings.

CG 571 - Tests and Measurements  3 cr hrs
This course studies the theoretical, statistical and practical aspects used in current assessment instruments. Principles of standards-based assessment using authentic measures and theories underlying test construction, use and interpretation are emphasized.

CG 581 - Psychology of Human Development  3 cr hrs
This course emphasizes the study of the psychological, intellectual, moral, social, and physical development of the individual across the life span and analysis of current research with diverse populations.

CG 593 - Counseling Practicum and Seminar  3-6 cr hrs
The practicum experience provides students with opportunities to put into practice the knowledge and skills developed in their program of counseling study. Pass/Fail grade.

CG 595 - Topics in Counseling  1-3 cr hrs
A special topic developed by a member of the graduate faculty to enrich the existing course offerings and to afford expanded learning and experiences for
students. Topics are announced in advance and the faculty member submits an outline with requirements to the Dean of the School of Education prior to offering the topic.

**CG 602 - Classroom Behavior Management for Counselors** 3 cr hrs

This course focuses on the understanding and application of behavioral principles to the management of student behavior in a classroom setting. Particular emphasis will be placed on issues and techniques related to the management of difficult or at-risk students consistent with research-tested theory and practice.

**CG 611 - Counseling Theories and Techniques** 3 cr hrs

The didactic phase of the course includes study of various theoretical orientations used in counseling. The experiential part of the course gives students practice in using counseling and relationship skills in preparation for counseling practicum and/or field experience.

**CG 621 - Counselor as Consultant** 3 cr hrs

The purposes of this course are to (a) provide an overview of the consultation process, (b) provide students in the human services areas consultation models, and (c) help students acquire knowledge and skills to be successful as consultants in school and mental health settings.

**CG 631 - Group Counseling** 3 cr hrs

The course emphasizes didactic and experiential learning in group counseling and guidance. This course involves experience as a group leader and/or group participant.

**CG 641 - Ethical, Multicultural and Professional Issues in Mental Health Counseling** 3 cr hrs

An exploration of the ethical, legal, and professional issues faced by mental health professionals in community settings. A key area of focus is also on the cultural, linguistic, religious, sexual orientation and racial/ethnic issues associated with competent counseling practice. Licensure and practice issues are also discussed, as well as discussion about the major credentialing bodies and professional organizations (e.g., CACREP, ACA, ASCA, NBCC, LPC, etc.)

**CG 651 - Evidence-Based Treatment and Treatment Planning** 3 cr hrs

This course is designed to assist mental health counselors in designing client-centered, individualized and culturally sound treatment plans for a wide variety of clinical mental health disorders. Students completing this course with satisfactory evaluation will be able to create basic treatment plans using evidence-based interventions for depression, anxiety disorders, substance abuse, and other common presenting problems, and to construct means of evaluating client progress.

**CG 662 - Descriptive Psychopathology** 3 cr hrs

This course studies disorders and pathologies that affect children, adolescents and adults. Etiologies and the current diagnostic criteria (DSM IVTR)
are analyzed along with treatments and interventions appropriate for these disorders.

**CG 669 - Psychopharmacology  3 cr hrs**

The understanding of the basic neurobiology of psychopathology and how psychotropic medications treat such conditions is the foundation of this class. An emphasis is placed on the role of the counselor as a member of a treatment team who helps facilitate client treatment compliance and monitors the efficacy and side effect manifestations of psychotropic treatment, while helping to integrate that treatment with other nonpharmacological modalities.

**CG 671 - Individual Assessment  3 cr hrs**

Individual assessment of cognitive, affective, motor, and academic performance. Topics covered include clinical assessment interviewing, structured observations, rating scales and the role of assessment in the treatment planning process. Students will administer a standardized test, the WRAT-4, and complete an integrated assessment report.

**CG 681 - Children and Families  3 cr hrs**

The course provides for the study of family dynamics, key issues and addresses the related needs of children. Emphasis is on using insights from family systems thinking, basic concepts of marriage and family counseling, and solution-focused brief counseling approaches to bring an integrative perspective to problems of parents and their children. Skills training for parents in handling behavior disorders is also studied.

**CG 698 - Internship and Seminar in School Counseling  3-6 cr hrs**

The internship is a capstone experience designed to provide school counseling students opportunities to use and apply the knowledge, concepts, and skills acquired in their graduate program. Interns take on role(s) of a guidance counselor at their school site(s). They will engage in a full range of activities including student planning, implementation of a guidance curriculum, individual and group counseling, services for the disabled, and staff development. Four hundred fifty on-site clock hours are required and supervision is provided through scheduled professional seminars and field supervision on the school site. Pass/Fail grade.

**CG 699 - Internship and Seminar in Mental Health Counseling  6 cr hrs**

This internship is a capstone experience designed to provide mental health counseling students opportunities to use and apply the knowledge, concepts and skills acquired in their graduate program. Interns take on the role(s) of a counselor at their placement site(s). They will engage in a full range of activities, including intake, assessment, diagnosis, and individual and group counseling. Nine hundred on-site clock hours are required, and weekly faculty supervision is provided on an individual and group basis, as well as on-site supervision by a licensed practitioner. Pass/Fail grade.
**Curriculum and Instruction**

**CI 501 - Curriculum, Instruction and Assessment** 3 cr hrs

This course focuses on systematic processes of instruction, assessment, and evaluation. Students will examine research-based best practices for implementing a rigorous and relevant curriculum, to include literacy and numeracy principles.

**CI 505 - Differentiating Instruction and Assessment** 3 cr hrs

The course emphasizes assessment and development models and strategies as they relate to the emergent, competent learner and on key principles, models and strategies of differentiation to accommodate learner differences.

**CI 591 - Integrating the Curriculum** 3 cr hrs

A study of content interconnectedness across disciplines and age/grade levels. Strategies including but not limited to the use of curriculum maps and essential questions to integrate skill level and higher order thinking content are developed. Students engage in study of various models of integration and develop their own strategies for collaborative integration linked to specific objectives or standards.

**CI 595 - Topics in Curriculum and Instruction** 1-3 cr hrs

This course will address a topic of interest enriching the existing course offerings and expanding student learning and experiences. Topics will be developed by an assigned faculty member as approved by the Dean of the School of Education. The course will be offered as required.

**CI 610 - Instructional Strategies for Diverse Learners** 3 cr hrs

This course investigates various characteristics and elements of diversity in order to plan effective instruction for the twenty-first century student.

**CI 631 - Comparative Education** 3 cr hrs

The course is a factual, descriptive, and analytical study of systems of formal education or schooling. Educational trends, along with curriculum reform and restructuring are emphasized in political, economic and cultural contexts. Ed.S. core requirement.

**CI 661 - Instructional Design** 3 cr hrs

The course takes an in-depth look at current instructional topics with emphasis on instructional design. Current instructional design strategies are compared and applied in model school curriculum construction. Students research instructional strategies including but not limited to constructivist teaching/learning, multiple intelligences, brain-compatible learning, technology in the classroom, authentic/alternative assessment, etc. and develop an instructional model that has a broad base of strategies to accommodate learning style diversity. Ed.S. core requirement; prerequisite: CI 631.

**CI 695 - Content-Based Independent Study I, II** 3, 3 cr hrs

These courses will address current issues and trends in content areas. The
foundation for the courses will be the national organizations and national standards for each content area. Ed.S. students only. Pass/Fail grade.

**Education**

**EDUC 501 - Foundations of American Education**  
3 cr hrs  
This course investigates the historical, philosophical, psychological and sociological foundations influencing American education policies and practices. Controversial educational issues are explored and personal philosophies of education are formulated. Core requirement for M.Ed. students.

**EDUC 511 - Research and Statistics**  
3 cr hrs  
This course examines research methodologies and basic statistical approaches. Research skills including but not limited to information retrieval, critical evaluation, report organization and statistical methodology are developed and reflected in formal research proposals. Core requirement for M.Ed. students.

**EDUC 551 - Supervision for Teaching and Learning**  
3 cr hrs  
This course focuses on the role of the educator as a learning leader. Students will demonstrate their understanding of how to create a school culture and climate based on high expectations conducive to the success of all students sustained by high quality professional development.

**EDUC 570 - Introduction to Teaching and Learning**  
6 cr hrs  
This course includes a study of concepts essential to becoming a teacher leader. Basic and advanced strategies in curriculum, instruction, assessment, current research, technology, diversity, leadership and philosophy are addressed. This course is Module I in the Post-Baccalaureate program.

**EDUC 571 - Extending and Refining Knowledge of Teaching and Learning**  
6 cr hrs  
This course focuses on the role of the teacher as leader. Students demonstrate their understanding of the teacher as leader role by applying relevant concepts to the development of an interdisciplinary unit of study and a personal philosophy statement. This course is Module II in the Post-Baccalaureate program.

**EDUC 591 - Enhanced Student Teaching**  
6 cr hrs  
This course provides full-time teaching experience in a public PK-12 classroom setting under the direction of a mentoring classroom teacher and a university supervisor. Placement will be arranged by the Program Director in consultation with faculty. Bi-monthly seminars are required. Student teaching is required for all students seeking licensure through the Post-Baccalaureate Program. Before registering for this course, students must have completed and passed EDUC 570/571, passed all required Praxis exams and taken and passed all undergraduate courses required for licensure. This course is Module III in the Post-Baccalaureate Program.
EDUC 595 - Topics in Education 1-3 cr hrs
This course will address a topic of interest enriching the existing course offerings and expanding student learning and experiences. Topics will be developed by an assigned faculty member as approved by the Dean of the School of Education. The course will be offered as required.

EDUC 596 - Practicum in Education 3 cr hrs
This course focuses on supervised application of skills that approximate employment in various educational settings. Master’s level course.

EDUC 596L - Practicum in Leadership 1-4 cr hrs
This course focuses on supervised application of skills that approximate employment as a school principal. Field-based experiences are completed which are related to courses required in the Leadership program. A total of 9 semester hours is required. Leadership program students only.

EDUC 601 - Politics and Current Issues in Educational Decision Making 3 cr hrs
This course explores the importance of politics in education at the local, state, and national levels and the groups, events, and forces influencing the profession and the operation of schools and school systems. Ed.S. students only.

EDUC 602 - Structuring Learning Environments 3 cr hrs
This course investigates how to structure safe, effective and efficient learning environments. Students will be able to demonstrate how to advocate, nurture and sustain a positive instructional climate.

EDUC 603 - Administration of Athletic Programs 3 cr hrs
This course introduces major concepts related to the following topics: psychology of sports, sports pedagogy, nutrition, general safety, physiology, first aid, and classroom management issues. As part of the requirements for this course, students must pass the ASEP/NFYS Coaching Principles test and the ASEP/NFHS Sport First Aid test.

EDUC 606 - Learning Theories 3 cr hrs
This course involves the study of theoretical and practical aspects of learning. Relevancy and application of learning theories in the teaching of academic and life skills are addressed.

EDUC 607 - Brain Compatible Teaching and Learning 3 cr hrs
This course will examine neurological, psychological and educational aspects of the brain. Classroom strategies and applications to the learning processes will be investigated based on current research.

EDUC 621 - Literacy in the Classroom 6 cr hrs
This course emphasizes reading readiness and emergent literacy (verbal literacy) as well as quantitative literacy in a classroom setting. Literacy development (both verbal and quantitative) will be addressed. Styles of writing and spelling development and sense of story as each contributes to verbal literacy
will be presented. Parallel (and highly interconnected) strands of quantitative 
thinking, which depict the student using appropriate skills in many contexts are 
an integral part of such numeracy. Satisfactory performance serves to meet 
literacy guidelines established by Tennessee State Standards. This course is 
scheduled for Post-Baccalaureate students only.

**EDUC 651 - School Law/School Finance**

This course combines the study of statutory and case law related to schools 
and school systems with an overview of school finance. It is designed to intro- 
duce the educators to the concepts of educational finance and law at the school 
and school system levels. This course is open to Ed.S. students only.

**EDUC 692 - Equity Issues in the Classroom**

This course includes a study of gender, racial, cultural, socio-economic and 
disability issues. Current research and case studies of educational equity prob-
lems are identified and analyzed in terms of their implications for the classroom.

**EDUC 695 - Topics in Education**

This course will address a topic of interest enriching the existing course offer-
ings and expanding student learning and experiences. Topics will be developed 
by an assigned faculty member as approved by the Dean of the School of 
Education. The course will be offered as required.

**EDUC 696 - Practicum in Education**

This course focuses on supervised application of skills that approximate em-
ployment in various educational settings. Ed.S.-level course.

**EDUC 697 - Research Project**

This course applies research methodologies in education including a formal 
written report. It is a series of one-semester hour courses for a total of three 
semester hours to be completed in the following sequence: Fall Semester - 
Proposal; Spring Semester - Review of Literature; Summer Session - com-
pleted Research Project. Ed.S. core requirement.

**Educational Administration and Supervision**

**EAS 501 - Leadership and School Improvement**

This course examines data-driven school improvement for academic success 
for all students including the role of school culture, stakeholder involvement, and 
parent and community collaboration.

**EAS 541 - School and Community Relations**

This class examines the role of the school administrator in responding to and 
influencing the larger political, social, economic, legal and cultural context in the 
classroom, school and local community. It will also address diverse student needs 
to ensure the success of all students.

**EAS 561 - School Law**

This course examines the basic legal problems in education and includes a
survey of case law dealing with the rights, obligations and responsibilities of teachers, administrators and counselors.

**EAS 571 - School Finance and Management** 3 cr hrs
This course addresses school management and the use of resources based on equity, integrity, fairness and ethical conduct focusing on the academic success of all students.

**EAS 591 - The Principalship** 3 cr hrs
This course introduces students to the practical aspects of school administration. Emphasis is placed on the application of skills related to the school principalship.

**EAS 595 - Topics in Educational Administration and Supervision** 1-3 cr hrs
This course will address a topic of interest enriching the existing course offerings and expanding student learning and experiences. Topics will be developed by an assigned faculty member as approved by the Dean of the School of Education. The course will be offered as required.

**EAS 611 - School Assessment and Evaluation** 3 cr hrs
This course focuses on developing a culture and climate of school improvement. Emphasis will be placed on setting a strategic direction for school improvement, organizational alignment, data collection and analysis. Ed.S. core requirement; prerequisite: EAS 652.

**EAS 631 - Planning and Maintenance of Educational Facilities** 3 cr hrs
This course introduces planning, construction, operation, and maintenance of educational facilities. Topics include assessment of facility needs, site selection, educational facility planning, selection of the architect, construction supervision, furnishing and equipping the facility, and facility maintenance and operation. This course is offered only by special request and as approved by the Dean of the School of Education.

**EAS 652 - Leadership for Educational Programs** 3 cr hrs
This course focuses on leadership, the change process, and strengthening and maintaining interpersonal relationships to provide a foundation for improvement in educational programs. Ed.S. core requirement.

**EAS 680, 681 - Learning to Lead I, II** 3, 3 cr hrs
These courses is an indepth independent study of selected program objectives. Objectives will be selected in collaboration with the student’s major professor. Content, processes and products will be approved by the major professor. Ed.S. students only. Pass/Fail grade.

**EAS 695 - Topics in Educational Administration and Supervision** 1-3 cr hrs
This course will address a topic of interest enriching the existing course offerings and expanding student learning and experiences. Topics will be developed
by an assigned faculty member as approved by the Dean of the School of Education. The course will be offered as required.

**English**

**ENGL 530 - Appalachian Literature**
3 cr hrs
A survey of poetry, fiction and films of the Southern Appalachian region, emphasizing themes such as mountain stereotypes, violence, nature, education, industrialization, religion, out-migration, and family.

**ENGL 533 - Literary Periods**
3 cr hrs
A critical and historical survey of representative works and authors of a major literary period. Course may be repeated for credit with a different period heading.

**ENGL 543 - Literary Genres**
3 cr hrs
A study of a specified literary form: techniques, style, themes, problems. Close analysis of representative works of the designated genre and time with emphasis on both formal development and on the relationship of literary form to the dynamics of the time. Course may be repeated for additional credit with a different genre heading.

**ENGL 560 - The English Language**
3 cr hrs
Traces the history of the English Language, describes the major grammar systems, and defines and surveys the science of linguistics.

**ENGL 595 - Special Topic in English**
3 cr hrs
This course will address a topic of interest enriching the existing course offerings and expanding student learning and experiences. Topics will be developed by an assigned faculty member as approved by the Dean of the School of Education. The course will be offered as required.

**ADMINISTRATION**

**Officers of the University**

James Dawson, Ed.D. ......................................................... President of the University
Kimberlee Bontrager, M.B.A. ....................... Vice President for Finance and Operations
Vacant Position ............................................................ Vice President for Academic Affairs
Cynthia Cooke-Whitt, M.Ed. ....................... Vice President for University Advancement
Cindy Skaruppa, Ed.D. ........................................ Vice President for Enrollment Management and Student Services
Ray E. Stowers, D.O. .............................................. Vice President and Dean, DeBusk College of Osteopathic Medicine
Academic Officers

Clayton Hess, Ph.D. ...... Assistant Vice President for Academic Affairs-Planning and Accreditation
Amiel Jarstfer, Ed.D. .......... Assistant Vice President for Student Success and Dean, Hamilton School of Arts and Sciences
Evelyn G Smith, M.S. ....... Assistant Vice President for Academic Affairs-Academic Services
Sydney Beckman, J.D. ...................................................... Dean, Duncan School of Law
Alan Biel, Ph.D., ................................................ Dean, Research and STEM Initiatives
Conrad Daniels, B.S. ........ Dean, Community College Partnerships and Transfer Articulation
Randy Evans, D.V.M. ....................... Dean, School of Allied Health Sciences
David B. Hand, Ed.D. ....................... Dean, Carter and Moyers School of Education
Jack T. McCann, Ph.D. .................. Dean, School of Business
Mary Anne Modrcin, Ph.D., CNS, RN .................. Dean, Caylor School of Nursing

GRADUATE EDUCATION FACULTY

The following list reflects the full-time employees teaching in the graduate curriculum. The asterisk (*) indicates full-time employees teaching part time in the graduate curriculum. The date following each name indicates the year of initial LMU faculty appointment.

**Judy Arnold**, 1993 ...................................................... Professor of Graduate Education
M.A., Ed.D., University of Tennessee-Knoxville

**David Berry**, 2006 .............................................. Assistant Professor of Graduate Education
M.S., Ed.S., Ed.D., University of Tennessee-Knoxville

**Teresa Bicknell**, 2003 ........................................ Assistant Professor of Graduate Education
Associate Dean, Carter and Moyers School of Education
M.A., Ed.S., Tennessee Technological University
Ed.D., Tennessee State University

**Rebecca Burleson**, 2009 ...................................... Assistant Professor of Graduate Education
M.Ed., East Tennessee State University
Ed.D., University of Kentucky

**David Burrell**, 2005 .............................................. Assistant Professor of Graduate Education
M.A., Ed.D., East Tennessee State University

**Karen Carter**, 2010 .............................................. Assistant Professor of Graduate Education
M.S., Bowie State University
Ph.D., Old Dominion University

**Walter R. Celusta**, 2001 ...................................... Assistant Professor of Graduate Education
M.A., Austin Peay State University
Ed.D., University of Tennessee-Knoxville

**Patricia Clark** ...................................................... Assistant Professor of Graduate Education
M.S., Ed.D., University of Tennessee-Knoxville
Helen Cole, 1995 ................................. Professor of Graduate Education
Chair, Curriculum and Instruction Program
M.S., Ed.D., University of Tennessee-Knoxville
Jerry W. Cole, 2001 ............................ Associate Professor of Graduate Education
M.A., Ed.S., Ed.D., East Tennessee State University
Daniel N. DeBord,* 1987 .......................... Professor of English
M.F.A., University of Alabama
D.A., University of Mississippi
Jacques Debrot,* 2004 .......................... Assistant Professor of English
Chair, English Department
A.M., Ph.D., Harvard University
Gregory Duthey, 2005 .......................... Assistant Professor of Graduate Education
M.S., Ph.D., University of Tennessee-Knoxville
Gary Dutton, 1995 ............................... Professor of Graduate Education
Assistant Dean, Graduate Education Department
M.A., Tennessee Technological University
Ed.D., University of Tennessee-Knoxville
Connie England, 1998 .......................... Professor of Graduate Education
M.S., Ph.D., University of Tennessee-Knoxville
David B. Hand, 2010 ............................ Professor of Education
Dean, Carter and Moyers School of Education
M.A., Oral Roberts University
Ed.D., Oklahoma State University
Deborah Hayes .................................. Assistant Professor of Graduate Education
M.A., Tennessee Technological University
Ed.D., University of Tennessee-Knoxville
Reginald High .................................. Associate Professor of Graduate Education
M.A., Ed.S., Appalachian State University
Ed.D., University of Tennessee-Knoxville
Laura Hopfer, 2003 .............................. Associate Professor of Graduate Education
M.S., Ed.D., University of Tennessee-Knoxville
Kathy Hulley, 1999 .............................. Professor of Graduate Education
M.Ed., University of Memphis
Ed.D., University of Mississippi
Kevin Jones, 2008 .............................. Associate Professor of Graduate Education
Director, Post Baccalaureate Licensure Program
M.A., Ph.D., Utah State University
Elizabeth Lemont,* 1995 ........................ Associate Professor of English
M.A., Clemson University
Ph.D., University of Tennessee-Knoxville
Buford McWright, 2008 ........................ Associate Professor of Graduate Education
M.Ed., Ed.D., Texas A & M University
Joyce Mears, 1980 .............................. Professor of Graduate Education
M.A., Vanderbilt University
Ed.D., University of Tennessee-Knoxville
Patricia Murphree, 2000 .................................................. Professor of Graduate Education  
M.S., Radford University  
Ed.D., University of Sarasota  

Cynthia Norris, 2005 .................................................. Professor of Graduate Education  
Director, Ed.D. Program  
M.S., Ed.D., University of Tennessee-Knoxville  

Howard Norris, 1999 .................................................. Associate Professor of Graduate Education  
M.A., Ed.D., University of Alabama  

John O’Dell, 2004 .................................................. Assistant Professor of Graduate Education  
Chair, Educational Administration and Supervision Program  
M.S., Ed.S., East Tennessee State University  
Ed.D., University of Tennessee-Knoxville  

Gary Peevey, 2009 .................................................. Associate Professor of Graduate Education  
M.A., Union College  
Ed.D., University of Tennessee, Knoxville  

Peggy Quarles, 2005 .................................................. Associate Professor of Graduate Education  
M.Ed., University of Georgia  
Ed.S., West Georgia College  
Ed.D., Argosy University  

Talbot Rogers, 2002 .................................................. Assistant Professor of Education  
M.S., Ph.D., University of Tennessee-Knoxville  

William Russell, 2006 .................................................. Assistant Professor of Education  
M.Ed., West Georgia College  
Ed.D., University of Georgia  

Cindy L. Skaruppa, 2009 .................................................. Associate Professor of Leadership  
Vice President for Enrollment Management and Student Services  
M.A., Ohio State University  
Ed.D., University of Miami  

Betty Standifer, 2004 .................................................. Assistant Professor of Graduate Education  
M.Ed., West Georgia College  
Ed.S., University of Tennessee-Knoxville  
Ed.D., University of Sarasota  

Frances Swantic, 2000 .................................................. Professor of Graduate Education  
M.Ed., Georgia State University  
Ed.S., West Georgia College  
Ph.D., Georgia State University  

Mark Andrew Tichon, 2008 .................................................. Assistant Professor of Education  
M.S., Georgia Southern University  
Ph.D., University of Tennessee-Knoxville  

David Wetzel, 1999 .................................................. Associate Professor of Graduate Education  
M.A., Ed.D., East Tennessee State University  

Dan Wilder, 2003 .................................................. Associate Professor of Graduate Education  
M.A., Ed.D., East Tennessee State University  

J. Luke Wood, 2010 .................................................. Assistant Professor of Graduate Education  
M.A., California State University-Sacramento  
Ph.D., Arizona State University  

-51-
ADJUNCT/PART-TIME FACULTY

In an effort to enhance the graduate curriculum, it is the practice of the School of Education to employ credentialed practitioners.

Fred Bedelle, Jr. .......................................................... Lecturer in Graduate Education
Dean Emeritus, Lincoln Memorial University
M.S., Ed.D., University of Tennessee-Knoxville

Michael Belcher .......................................................... Lecturer in Graduate Education
Supervisor, Hancock County Schools
M.S., Ed.D., East Tennessee State University

Brian Bell .......................................................... Lecturer in Graduate Education
Supervisor, Blount County Schools
M.Ed., Lincoln Memorial University
Ed.D., Trevecca Nazarene University

Sandra Birchfield .................................................. Lecturer in Graduate Education
Retired Principal, Wise County, VA
M.Ed., Union College
Ed.D., East Tennessee State University

Martha Jean Bratton .................................................. Lecturer in Graduate Education
Retired Principal, Knox County Schools
M.S., Ed.D., University of Tennessee-Knoxville

William Burris .......................................................... Lecturer in Graduate Education
Retired Assistant Superintendent, Oak Ridge City Schools
M.S., Ed.D., University of Tennessee-Knoxville

Margie Carico .......................................................... Lecturer in Graduate Education
Retired Supervisor, Blount County Schools
M.S., Ed.D., University of Tennessee-Knoxville

Clarence Edwin Cherry .................................................. Lecturer in Graduate Education
Retired Education Instructor and Rehabilitation Services Coordinator
M.S., Ed.D., University of Tennessee-Knoxville

Joel David Effler .......................................................... Lecturer in Graduate Education
Retired School Psychologist, Blount County Schools
M.A., Appalachian State University
Ph.D., University of Tennessee-Knoxville

John Harrison .......................................................... Lecturer in Graduate Education
Business Consultant
M.S., Pheiffer University
Ph.D., University of Tennessee-Knoxville

Christopher Henderson .................................................. Lecturer in Graduate Education
Principal, Elementary School, Knox County
M.S., Ph.D., University of Tennessee-Knoxville

Charles Hubbard .......................................................... Lecturer in Graduate Education
Professor of History and the Abraham Lincoln Historian
M.A., Middle Tennessee State University
Ph.D., University of Tennessee-Knoxville
Eugene Johnson, Jr. ..................................................... Lecturer in Graduate Education
Assistant Director of Schools, Sullivan County
M.A., Ed.D. East Tennessee State University

Brenda Karns ............................................................ Lecturer in Graduate Education
Clinician, Cherokee Health Systems
M.A., Western Kentucky University
M.S., Oklahoma State University
Ph.D., Texas Woman’s University

Tony Maxwell .......................................................... Lecturer in Graduate Education
Supervisor, Middlesboro, KY Schools
M.Ed., Lincoln Memorial University
Ed.D., East Tennessee State University

Robert Mindrup ........................................................... Lecturer in Graduate Education
Clinical Psychologist
M.S.S.W., University of Tennessee-Knoxville
Psy.D., Forest Institute

Deborah F. Morelock ................................................... Lecturer in Graduate Education
Principal, Elementary School, Sullivan County
M.A., Ed.D., East Tennessee State University

Rush Winchester ........................................................... Lecturer in Graduate Education
Counselor at the university level
M.S., Ph.D., University of Tennessee-Knoxville

Donna Wright ............................................................. Lecturer in Graduate Education
Assistant Superintendent for Instruction, Knox County Schools
M.S., Ed.D., University of Tennessee-Knoxville