STANDARDS

TENNESSEE INSTRUCTIONAL LEADERSHIP STANDARDS (TILS)

Standard A: Instructional Leadership for Continuous Improvement

An ethical and effective instructional leader facilitates professional practice that continually improves student learning.

Indicators:

- 1. Collaborates with stakeholders to establish and communicate a clear, compelling vision for continuous improvement.
- 2. Builds capacity of educators to provide all students a rigorous curriculum, aligned with national standards.
- 3. Collaborates with educators to analyze and use multiple forms of data throughout the year to establish specific goals and strategies targeting student achievement and growth.
- 4. Leads educators to develop and execute interventions to address all students' learning needs, grounded in multiple sources of data (academic, social, and/or emotional).
- 5. Systematically monitors and adjusts progress toward established goals and facilitates procedures and practices leading to continuous improvement.

Standard B: Culture for Teaching and Learning

An ethical and effective instructional leader collaborates with stakeholders to create and sustain an inclusive, respectful and safe environment conducive to learning and growth for all.

Indicators:

- 1. Collaborates with stakeholders to establish and communicate a clear, compelling vision for a culture conducive to teaching and learning.
- 2. Leverages educator strengths to engage all students in meaningful, relevant learning opportunities.
- 3. Fosters a safe, respectful, and orderly environment for all.
- 4. Takes measures to actively involve families in the education of their children.
- 5. Models and communicates expectations for individual and shared ownership of student, educator, and school success.
- 6. Recognizes and celebrates improved educator and student performance related to school vision and goals.

Standard C: Professional Learning and Growth

An ethical and effective instructional leader develops capacity of all educators by designing, facilitating, and participating in collaborative learning informed by multiple sources of data.

Indicators:

- 1. Collaborates with stakeholders to communicate a clear, compelling vision for professional learning and growth.
- 2. Implements and monitors a rigorous evaluation system using an approved Tennessee evaluation model.
- 3. Uses educator evaluation data to inform, assess, and adjust professional learning goals and plans.
- 4. Engages faculty and self in data-informed, differentiated professional learning opportunities for educators, aligned with the Tennessee Standards for Professional Learning.
- 5. Collaborates with others to induct, support, retain and/or promote effective educators based on evidence of student and educator outcomes.
- 6. Identifies and supports potential teacher-leaders and provides growth opportunities in alignment with the Tennessee Teacher Leadership Standards.
- 7. Improves self-practice based on multiple sources of feedback, including performance evaluation results and self-reflection.

Standard D: Resource Management

An ethical and effective instructional leader facilitates the development of a highly effective learning community through processes that enlist diverse stakeholders and resources.

Indicators:

- 1. Strategically utilizes community resources and partners to support the school's mission, vision, and goals.
- 2. Includes a diverse set of educators and stakeholders in school improvement decisions.
- 3. Establishes, communicates, and enforces a set of standard operating procedures and routines aligned with district, state, and federal policy.
- 4. Performs all budgetary and responsibilities with accuracy, transparency, and in the best interest of students and staff.